



# UNIVERSITY OF ALBERTA

## UNIVERSITY GOVERNANCE

### Board of Governors Open Session Minutes

Friday, May 13, 2022  
Council Chamber, 2-100 University Hall  
8:00 AM - 12:00 PM

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#### **ATTENDEES:**

##### Voting Members:

Kate Chisholm	Appointed Chair, General Public
Guy Bridgeman	Appointed Vice-Chair, General Public
Zarina Bhambhani	Appointed Member, Additional Member
Ayaz Bhanji	Appointed Member, University of Alberta Alumni Association Representative
Heather Bruce	Appointed Member, Academic Staff Representative (AASUA Appointee)
Charlene Butler	Appointed Member, General Public
Alexander Dorscheid	Appointed Member, Undergraduate Board of Governors Representative
Daniel Eggert	Appointed Member, General Public
Bill Flanagan	Appointed Member, President and Vice-Chancellor, University of Alberta
Peggy Garritty	Appointed Member, Chancellor
Mona Hale	Appointed Member, General Public
Janice MacKinnon	Appointed Member, General Public
Abner Monteiro	Appointed Member, President (Students' Union)
Sett Policicchio	Appointed Member, General Public
Margot Ross-Graham	Appointed Member, University of Alberta Senate Representative
Rakesh Saraf	Appointed Member, General Public
Andrei Tabirca	Appointed Member, Non-Academic Staff Representative (NASA Appointee)
Dilini Vethanayagam	Appointed Member, Academic Staff Representative (GFC Appointee)
Paul Whittaker	Appointed Member, General Public
Lillian Zenari	Appointed Member, Additional Member

##### Non-Voting Officials Appointed by the President:

Steven Dew	Provost and Vice-President (Academic)
Todd Gilchrist	Vice-President (University Services and Finance)
Brad Hamdon	General Counsel and University Secretary
Elan MacDonald	Vice-President (External Relations)
Aminah Robinson Fayek	Vice-President (Research and Innovation)
Andrew Sharman	Vice-President (Facilities and Operations)
Juli Zinken	Secretary and Manager of Services, Committee Officer

##### Regrets:

Anas Fassih	Appointed Member, President, Graduate Students' Association
Thomas (Tom) Ross	Appointed Member, General Public
Catherine Swindlehurst	Chief Strategic Officer (President's Office)
Robert Ryan Thompson	Appointed Member, University of Alberta Alumni Association Representative

##### Presenters:

Yunwei (Ryan) Li	Professor & Acting Chair, Department of Electrical and Computer Engineering
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##### Staff:

Erin Plume, Assistant Board Secretary
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The Chair called the meeting to order at 8:00 a.m., expressing her appreciation for the ability to meet together in-person for the first time since March 2020. She welcomed members and guests, and reminded all in attendance that the open session of the meeting was being webcast to observers.

**IN CAMERA SESSION OF VOTING MEMBERS ONLY**

Members met *in camera* at the start of the meeting.

**OPENING SESSION**

1. Chair's Session

*Presenter(s)*: Kate Chisholm

The Chair acknowledged Treaty 6 territory, the traditional and ancestral territory of the Cree, Dene, Blackfoot, Saulteaux, and Nakota Sioux; home to the Metis Settlements and the Metis Nation of Alberta, Regions 2, 3, and 4 within the historical Northwest Metis Homeland; and a traditional gathering place for these diverse Indigenous peoples whose histories, languages, and cultures continue to influence and enrich our community. She indicated that to acknowledge the territory was to recognize the longer history of these lands, and that the acknowledgement signified our commitment to working in Good Relations with First Nations, Metis, and Inuit peoples as we engage in our institutional work, uplifting the whole people, for the University for Tomorrow

1a. Call to Order and Confirmation of Quorum

*Presenter(s)*: Kate Chisholm

The Board Secretary confirmed that the attendance constituted quorum.

1b. Approval of Open Session Agenda

Materials before members are contained in the official meeting file.

*Presenter(s)*: Kate Chisholm

The motion was moved and seconded.

THAT the Board of Governors approve the Open Session agenda, as presented.

**CARRIED**

1c. Conflict of Interest - Opportunity for Declaration

*Presenter(s)*: Kate Chisholm

The Chair invited members to declare any conflicts of interest related to the open session agenda. Seeing no conflicts, the Chair declared the question asked and answered.

1d. Chair's Remarks

*Presenter(s)*: Kate Chisholm

The Chair welcomed the two new student members who were each appointed for a one-year term on May 1, 2022: Abner Monteiro, President of the Students' Union, and Alex Dorscheid, Undergraduate Student Representative. She congratulated Anas Fassih on his re-election as President of the Graduate Students' Association for a second year.

2. Learning Moment: Modern Electric Grids Enabled by Power Electronics Technologies

*Presenter(s):* Yunwei (Ryan) Lei

*Purpose of the Proposal:* For information / discussion.

*Discussion:*

The Chair informed members that with the return to in-person Board meetings, she had decided to reinstitute previous practice of inviting presentations from university researchers to raise Board members' awareness of the scope and importance of research being done at the University of Alberta.

She then introduced Dr Yunwei (Ryan) Li, Professor and Acting Chair, Department of Electrical and Computer Engineering, who provided a learning moment on his research, entitled Modern Electric Grids Enabled by Power Electronics Technologies.

Dr Li responded to a question regarding the economic and market impacts of this work, and Dr Robinson Fayek informed the Board of the project's funding sources as well as career prospects for students.

3. Report of the President

Materials before members are contained in the official meeting file.

*Presenter(s):* Bill Flanagan

*Purpose of the Proposal:* For information / discussion.

*Discussion:*

In addition to his written report, President Flanagan provided verbal updates on a recent enrolment growth funding announcement from the Government of Alberta to increase student numbers over the next three years; internal engagement, including a tour of the Nanofabrication and Characterization Facility (nanoFAB), and his first State of the University address on May 3, 2022; a recent trip to London, England, which included meetings with donors, alumni, and university presidents; and the University of Alberta's improvement in a number of international university rankings, noting that the Board would receive a broader ranking strategy at an upcoming meeting.

**CONSENT AGENDA**

4. Motion to Approve the Consent Agenda

Materials before members are contained in the official meeting file.

*Presenter(s):* Kate Chisholm

- 4a. Approval of the Open Session Minutes of March 25, 2022  
Report of the Governance Committee
- 4b. Amendment of Board of Governors Bylaws Section 6.0
- 4c. Board Standing Committee Terms of Reference (Triennial Committee Review)

The motion was moved and seconded.

THAT the Board of Governors approve the Open Session Consent Agenda.

**CARRIED**

## **ACTION ITEMS**

### Report of the Finance and Property Committee

*Presenter(s):* Charlene Butler

#### 5. 2022/2023 Capital Plan (Infrastructure) for the Government of Alberta

Materials before members are contained in the official meeting file.

*Presenter(s):* Andrew Sharman

*Purpose of the Proposal:* The plan is before the Board for approval prior to submission to the Minister of Advanced Education as part of the 2022/23 budget plan.

#### *Discussion:*

C Butler introduced the item and informed the Board that following the Finance and Property Committee's consideration of the Capital Plan, the item was revised in response to committee feedback, to clarify that the document is a requirement of the Government of Alberta and the Post-secondary Learning Act.

A Sharman presented the Capital Plan, noting its government-required content as well as focus on space optimization and reducing risk liability, and reviewed the three appendices: a list of University of Alberta infrastructure priorities and capital requests; details of the building assets that have been determined to be incapable of serving the university's core mandate over the long-term; and projects reflected in the 2022-23 capital budget and overall institutional consolidated budget.

A Sharman and T Gilchrist responded to questions from the Board regarding: risks related to deferred maintenance and potential mitigation strategies, including communicating liability concerns to the Government of Alberta; the use of inflammatory nomenclature such as "infrastructure failure"; the Audit and Risk Committee's request to receive a list of buildings assessing the risk of infrastructure failure; and whether Maskwa House would be included in the university's capital requests.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee, approve the 2022/23 Capital Plan (Infrastructure) as set forth in Attachment 1.
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**CARRIED**

#### 6. 2022-2025 Investment Management Agreement

Materials before members are contained in the official meeting file.

*Presenter(s):* Steven Dew; Todd Gilchrist

*Purpose of the Proposal:* This proposal is before the Board to seek approval of the 2022-2025 Investment Management Agreement.

#### *Discussion:*

C Butler introduced the item, noting that the Investment Management Agreement (IMA) had been discussed at previous meetings, and S Dew reviewed the required funding and transparency metrics, including the pro-rated nature of the metrics.

S Dew responded to questions from the Board regarding: the weight assigned to this year's metrics; rationale for setting the domestic enrolment targets as an average of the last three years; and accounting for funded vs unfunded students.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee, approve the 2022-2025 Investment Management Agreement, as presented in Attachment 1.

**CARRIED**

**INFORMATION ITEMS**

Materials before members are contained in the official meeting file.

There were no requests from members to discuss the information items listed below.

7. Action Arising from Previous Meetings
8. Report of the Finance and Property Committee
  - i. Integrated Asset Management Strategy Dashboard
9. Report of the Governance Committee
10. Report of the Reputation and Public Affairs Committee
  - Regular Reports
11. Chancellor's Report
12. Alumni Association
13. Students' Union
14. Graduate Students' Association
15. Association of Academic Staff
16. Non-Academic Staff Association
17. General Faculties Council
  - i. Report of the GFC Ad Hoc Committee for the Formal Review of Academic Restructuring

**CLOSING SESSION**

18. Adjournment

The Chair adjourned the Open Session at 9:10 a.m.