

The following Motions and Documents were considered by the GFC Academic Planning Committee at its Wednesday, September 09, 2020 meeting:

#### Agenda Title: **Proposed Suspension of Bachelor of Arts Majors in Biology, Chemistry, Computing Science, Mathematics and Physics, and Sociology, and Bachelor of Science Majors in Mathematics and Physics, and Psychology, Augustana Faculty**

#### CARRIED MOTION:

THAT the GFC Academic Planning Committee recommend that the Board of Governors approve the suspension of admissions to the Augustana Faculty Bachelor of Arts majors in Biology, Chemistry, Computing Science, Mathematics and Physics, and Sociology, and the Augustana Faculty Bachelor of Science majors in Mathematics and Physics, and Psychology, as submitted by Augustana Faculty and as set forth in Attachments 1-7, to take effect July 1, 2021.

#### FINAL Item 6

Agenda Title: Proposal for the Termination of the Bachelor of Education, Adult Education Route

#### CARRIED MOTION:

THAT the GFC Academic Planning Committee recommend that the Board of Governors approve the termination of the Bachelor of Education, Adult Education route, as submitted by the Faculty of Education and as set forth in Attachment 1, to be effective upon final approval.

FINAL Item 7



FINAL Item No. 6

#### Governance Executive Summary Action Item

Agenda Title	Proposed Suspension of Bachelor of Arts Majors in Biology, Chemistry, Computing Science, Mathematics and Physics, and
	Sociology, and Bachelor of Science Majors in Mathematics and
	Physics, and Psychology, Augustana Faculty

#### Motion:

THAT the GFC Academic Planning Committee recommend that the Board of Governors approve the suspension of admissions to the Augustana Faculty Bachelor of Arts majors in Biology, Chemistry, Computing Science, Mathematics and Physics, and Sociology, and the Augustana Faculty Bachelor of Science majors in Mathematics and Physics, and Psychology, as submitted by Augustana Faculty and as set forth in Attachments 1-7, to take effect July 1, 2021.

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Action Requested	□ Approval ⊠ Recommendation				
Proposed by	Demetres Tryphonopoulos, Dean, Augustana Faculty				
Presenter(s)	Demetres Tryphonopoulos, Dean, Augustana Faculty				
	Karsten Mündel, Associate Dean – Academic, Augustana Faculty				

#### Details

Responsibility	Provost and Vice-President (Academic)				
The Purpose of the Proposal is (please be specific)	The proposal is before the committee to recommend the suspension of five current majors in the Bachelor of Arts program at Augustana Faculty (Biology, Chemistry, Computing Science, Mathematics and Physics, and Sociology) and two current majors in the Bachelor of Science program at Augustana Faculty (Mathematics and Physics, an Psychology).				
Executive Summary (outline the specific item – and remember your audience)	In 2017, Augustana Faculty Council committed to an in-depth review of the curriculum of its majors and core in order to address a variety of overlapping issues including the disproportionate number of course offerings with overly large and overly small enrollments, the need for increased engagement of tenure-track staff to meet current curriculum requirements, and a lack of differentiation between programs offered by Augustana Faculty compared to other University of Alberta Faculties. This challenge was met by initially creating the Augustana Ad Hoc Curriculum Review Research Committee (CRRC) and subsequently, in August 2018, the creation of the Augustana Ad Hoc Curricular Innovation Coordinating Committee (CICC).				
	Aided by the work of CICC, Augustana Faculty continues to develop new multi-disciplinary learning opportunities, complemented by the new liberal arts and sciences project-based learning core. As these new programs are implemented, the Faculty will continue to suspend admission into a number of current majors in order to fully facilitate the realization of a more dynamic and streamlined curriculum at Augustana Faculty.				
	Suspensions - BA Majors To facilitate the realization of ongoing curricular development at				



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Augustana, the Faculty proposes to suspend admission into five current majors:				
<ul> <li>Biology</li> <li>Chemistry</li> <li>Computing Science</li> <li>Mathematics and Physics</li> <li>Sociology</li> </ul>				
The suspensions in Biology, Chemistry, Computing Science, and Mathematics and Physics anticipate curricular renewal that is well underway in the Bachelor of Science programs at Augustana. These Bachelor of Arts programs, established prior to the Augustana merger with the University of Alberta, have very low enrollments while creating significant complexity in recruitment, academic regulations, and student advisement. The suspension to the major in Sociology continues the work initiated over the previous year in the development of new programs in the BA Interdisciplinary Studies program at Augustana, with Sociology playing a significant role in two of the new majors being introduced by the Faculty.				
Current students will be able to finish their studies and receive a Bachelor of Arts degree in the major that they were admitted into or have the option of switching into a different new or revised program. Assuming these programs are approved in time to accept applications for the 2021/2022 academic year, students enrolled in the suspended majors would be asked to complete all program requirements by April 30, 2026.				
Suspension - BSc Majors To facilitate the realization of ongoing curricular development at Augustana, the Faculty proposes to suspend admission into two current majors:				
<ul><li>Mathematics and Physics</li><li>Psychology</li></ul>				
Enrollment in the Mathematics and Physics program has historically been significantly lower than the other BSc programs at Augustana, making it difficult to justify its continuation. Proposals are currently in development in the Augustana Department of Science for new multi- disciplinary programs, which will allow for the preservation of both the Mathematics and Physics disciplines as part of Augustana's degree offerings, thus allowing for this suspension to occur.				
While Psychology is one of the more popular programs offered at Augustana, student preference strongly favours the Bachelor of Arts program. Available resourcing has made it continually difficult for students in the BSc Psychology program to achieve the minimum number of Science credits required for their degree, creating frustration for students seeking to complete their degree, and exerting pressure on other high-enrollment disciplines with Science-based courses (notably				



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	Biology and Physical Education) which have been forced to accommodate an influx of Psychology major registrations in their courses as students seek to find other avenues to meet their Science requirements. As a result of ongoing curricular discussions at Augustana, the decision has been made to focus on offering a robust Psychology program in the BA degree while discontinuing the BSc major in Psychology.
	Current students will be able to finish their studies and receive a Bachelor of Science degree in the major that they were admitted into or have the option of switching into a different new or revised program. Assuming these programs are approved in time to accept applications for the 2021/2022 academic year, students enrolled in the suspended majors would be asked to complete all program requirements by April 30, 2026.
Supplementary Notes and	<this by="" for="" governance="" is="" only="" outline<="" section="" td="" to="" university="" use=""></this>
context	governance process.>

#### Engagement and Routing (Include meeting dates)

	Those who are actively participating:
Consultation and Stakeholder Participation (parties who have seen the proposal and in what capacity) <for information="" on="" the<br="">protocol see the <u>Governance</u> <u>Resources section Student</u> <u>Participation Protocol</u>&gt;</for>	<ul> <li>Augustana faculty members and Department Councils in Fine Arts and Humanities, Science, and Social Sciences (Department Council all include undergraduate student representatives).</li> <li>Augustana Academic Council</li> <li><u>Those who have been consulted:</u></li> <li>Office of the Provost and Vice-President (Academic) (Tammy Hopper, Kate Peters)</li> <li>Office of the Registrar (Melissa Padfield, Kelty Heck)</li> <li>Augustana Faculty Curriculum Committee (which includes voting undergraduate student representatives)</li> <li>Augustana Faculty Council (which includes voting undergraduate student representatives)</li> </ul>
	<ul> <li><u>Those who have been informed:</u></li> <li>Academic Standards Committee – Subcommittee on Standards for consultation (June 4, 2020)</li> </ul>
Approval Route (Governance) (including meeting dates)	Augustana Faculty Council (May 20, 2020) GFC ASC Subcommittee on Standards (discussion): June 4, 2020 GFC Academic Standards Committee (recommendation): June 25, 2020 GFC Academic Planning Committee (recommendation): September 9, 2020 General Faculties Council (recommendation): September 28, 2020 Board Learning, Research and Student Experience Committee (recommendation): October 2, 2020 Board of Governors (approval): October 16, 2020

#### **Strategic Alignment**

Alignment with For the Public	For the Public Good
Good	BUILD
	GOAL: Build a diverse, inclusive community of exceptional students,
	faculty, and staff from Alberta, Canada, and the world.
	Objective 4:



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<ul> <li>Develop, in consultation and collaboration with internal and external community stakeholders, a thoughtful, respectful, meaningful, and sustainable response to the report of the Truth and Reconciliation Commission of Canada.</li> <li>Strategy1 <ul> <li>Foster learning opportunities across our campuses that enable student, staff, and faculty participation in reconciliation.</li> </ul> </li> </ul>
<b>EXPERIENCE</b> <b>GOAL</b> : Experience diverse and rewarding learning opportunities that inspire us, nurture our talents, expand our knowledge and skills, and enable our success. Objective 7:
Increase graduate and undergraduate students' access to and participation in a broad range of curricular experiential learning opportunities that are well-integrated with program goals and enrich their academic experience.
<ul> <li>Strategy 1 Increase students' experiential learning through mutually beneficial engagement with community, industry, professional, and government organizations locally, nationally, and internationally</li> </ul>
Objective 9: Enhance, support, and mobilize the unique experiences and cultures of all University of Alberta campuses to the benefit of the university as a whole. • Strategy 1
Facilitate and deepen inter-campus connections, communication, and collaborations with Augustana Campus, and ensure that it is strengthened as a leading a liberal arts college, and as a living laboratory for teaching and learning innovation, to the benefit of the entire university.
<b>EXCEL</b> <b>GOAL</b> : Excel as individuals, and together, sustain a culture that fosters and champions distinction and distinctiveness in teaching, learning, research, and service. Objective 14: Inspire, model, and support excellence in teaching and learning.
<b>ENGAGE</b> <b>GOAL</b> : Engage communities across our campuses, city and region, province, nation and the world to create reciprocal, mutually beneficial learning experiences, research projects, partnerships, and collaborations. Objective 17:
<ul> <li>Facilitate, build, and support interdisciplinary, cross-faculty, and cross- unit engagement and collaboration.</li> <li>Strategy 2</li> </ul>
Incent the development of interdisciplinary and cross-faculty graduate and undergraduate teaching and learning initiatives, including programs, courses, and embedded certificates



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Alignment with Institutional Risk Indicator	Please note below the specific institutional risk(s) this proposal is addressing.				
	Enrolment Management				
	□ Faculty and Staff □ Reputation				
	□ Funding and Resource Management □ Research Enterprise				
	□ IT Services, Software and Hardware □ Safety				
	☑ Leadership and Change ☑ Student Success				
	Physical Infrastructure				
Legislative Compliance and	Post-Secondary Learning Act				
jurisdiction	GFC Academic Standards Committee Terms of Reference				
	GFC Academic Planning Committee Terms of Reference				
Board Learning, Research and Student Experience Committe					
	Reference				

Attachments:

- 1. BA Biology Program Suspension Template (7 pages)
- 2. BA Chemistry Program Suspension Template (7 pages)
- 3. BA Computing Science Program Suspension Template (7 pages)
- 4. BA Mathematics and Physics Program Suspension Template (7 pages)
- 5. BA Sociology Program Suspension Template (7 pages)
- 6. BSc Mathematics and Physics Program Suspension Template (7 pages)
- 7. BSc Psychology Program Suspension Template (7 pages)

Prepared by: Jonathan Hawkins, Assistant Registrar – Augustana Campus, jonathan.hawkins@ualberta.ca

Alberta Advanced Education

### Proposal Template: Program Suspension and Extension of Suspension

Use this template for proposals to suspend approved programs or specializations or to propose an extension to a current suspension.

Fill in the section below that is relevant to your proposal:

- Section A: if you are proposing a suspension of a ministry-approved program or specialization;
- Section B: if you are proposing an extension to a suspension previously approved by the ministry which is still in effect for a program or specialization.

Institution	University of Alberta, Augustana Faculty			
Program/specialization name	Biology			
Credential awarded	Bachelor of Arts			
Proposed start date of suspension	July 1, 2021			
Proposed end date of suspension	July 1, 2026			

#### Basic Information (all proposals must complete this section)

#### SECTION A: PROGRAM SUSPENSION

#### **SECTION 1: RATIONALE**

**1.1** *Identify the purpose for the suspension with supporting rationale and evidence (e.g., low student demand, declining labour market demand, institutional capacity, need for program redevelopment, quality assurance review recommendation, etc.).* 

In 2017, Augustana Faculty Council committed to an in-depth review of the curriculum of its majors and core in order to address a variety of overlapping issues including the disproportionate number of course offerings with overly large and overly small enrollments, the need for increased engagement of tenure-track staff to meet current curriculum requirements, and a lack of differentiation between programs offered by Augustana Faculty compared to other University of Alberta Faculties.

This challenge was met by initially creating the Augustana Ad Hoc Curriculum Review Research Committee (CRRC) and subsequently, in August 2018, the creation of the Augustana Ad Hoc Curricular Innovation Coordinating Committee (CICC).

In May 2019, CICC presented a report to Augustana Faculty Council which resulted in a number of recommendations, including the creation of several new second-level specializations within the structure of the current Bachelor of Arts in Interdisciplinary Studies major (BA-IDS), and the suspension of several first-level specializations (majors) offered as part of the Augustana Bachelor of Arts program which require significant resources to maintain for proportionately low student enrollments. These recommendations were all approved by significant margins at the May 2019 Faculty Council meetings. Over the following year, Augustana continued working towards curricular renewal based on the work of CICC, redesigning other programs and looking to streamline other low enrollment first-level specializations as part of the process. Another series of proposals for new/revised programs and further suspensions were presented to Augustana Faculty Council, and approved by wide margins, in May 2020.

One of the majors approved for suspension in May 2020 is the Bachelor of Arts in Biology, currently offered as a first-level specialization. This program is a historical anomaly, initially created at Augustana University College when all first-level specializations were expected to be available as BA programs, and then adopted as part of the programs carried forward to the University of Alberta in the 2004 institutional merger. While the program requires few instructional resources in addition to its Bachelor of Science in Biology counterpart, the maintenance of the program expends considerable resources for ongoing academic administration and continues to be source of confusion for prospective students seeking to apply to the Faculty. Actual enrollment is extremely low, with only 0.2% of Augustana Faculty graduating students from 2015-2020 obtaining a BA in Biology. This makes it extremely difficult to justify the resources dedicated to maintaining the program.

Augustana is committed to the continuation of a strong BSc in Biology, with a broadly redesigned program being one of those approved by the Faculty in May 2020. This redesign offers greater variety of offerings within the discipline and broader accessibility to students with a wide range of interests in Biology, without drawing upon additional instructional or administrative resources. This will continue to offer significant options to students interested in the field of Biology at Augustana, with the resources previously expended on the BA in Biology further enabling this strengthening of a vital program within the Faculty.

1.1.1	Document enrolments (by FLE and headcounts) for the most recent 5-year period,
includ	ing the current academic year if available.

Enrolment	2019	2018	2017	2016	2015
Total head count	5	4	7	6	13
Full-Time Year 1	2	3	1	1	6
Full-Time Year 2	3	1	2	1	3
Full-Time Year 3	0	0	1	3	2

Years indicate start of Academic Year.

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Full-Time Year 4	0	0	3	1	2
Total FLE	4	4	7	6	8
FLE Year 1	2	3	1	0	3
FLE Year 2	3	1	2	1	3
FLE Year 3	0	0	1	3	2
FLE Year 4	0	0	3	2	0

- **1.1.2** Indicate when admissions into program/specialization will be or were closed. July 1, 2021
- **1.1.3** *Explain how the proposed end date of the suspension was determined.* The standard five year period was used in formulating the proposal.

**1.1.4** *Provide specific information about which internal governance body approved the suspension, and provide date of approval.* 

- Augustana Faculty Curriculum Committee (recommendation to Faculty Council) (includes undergraduate students comprising one-third of the voting membership): April 22, 2020
- Augustana Faculty Council (May 20, 2020) (includes four undergraduate representatives)
- GFC ASC Subcommittee on Standards (for discussion): June 4, 2020
- GFC Academic Standards Committee (for recommendation): TBD
- GFC Academic Planning Committee (for recommendation): TBD
- General Faculties Council (recommendation of suspensions): TBD
- Board Learning, Research and Student Experience Committee (recommendation of suspensions): TBD
- Board of Governors (approval of suspensions): TBD

**1.2** Check the applicable box to specify the longer-term plan.

 $\boxtimes$  To terminate the program.

*To reactivate the program.* 

#### **SECTION 2: ACCESS**

**2.1** Identify potential student access considerations and risks for Campus Alberta that the suspension of this program could pose (include both (a) information about related programs available to prospective students internally at your institution; and (b) externally at other Alberta institutions).

All students in the program at the time of suspension will be given the option to either complete their existing program, transition into the redesigned BSc in Biology program, or explore other program choices. Advisors in the Augustana Student Academic Services (SAS) Office will assist students with course selection and planning. Essential courses will still be offered.

Augustana will notify any student enrolled in the BA in Biology of the cancellation of the program and of the continued commitment to providing assistance with degree completion. Information will be disseminated via Augustana websites, social media, and other relevant forums about the suspension, as well as the opportunities to access the new multi-disciplinary programs.

## **2.1.1** If the program or specialization is unique in the province, describe consultation within Campus Alberta to investigate feasibility of program/specialization transfer.

Students in the current BA Biology program would be able to find several Biology programs at other post-secondary institutions in Alberta, and the majority of the courses in the program have active transfer agreements in the ACAT system.

**2.2** Describe the consultation process that occurred with students at your institution regarding this programming change.

At any given time, there are very few students in this program to actively consult. The proposal has gone through several levels of review and discussion at Augustana (see Sec 1.1.4), with student representatives having both voice and vote in the process.

# **2.3** Describe your institution's plans to assist active students, if any remain, in completing graduation requirements during the suspension period, including information about formal communication and student advising plans.

Augustana's instructors and support staff in Science will aim to meet with affected students to advise them of the suspension and to explain the impacts and options of finishing the current program or exploring the new program opportunities.

Advisement staff and administrators in Augustana's SAS unit will work with the Science Department to find suitable degree exceptions where limitations are faced on courses being offered within the suspended major in order to enable students remaining in the suspended program the ability to complete their programs as expeditiously as possible.

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**2.4** *Describe your institution's plans to accommodate stop-out students, if any have been identified, including information about formal communication plans.* 

Augustana's approach has always been to readily accommodate formal student requests in these sorts of situations and there is no anticipation of that changing.

#### SECTION 3: IMPACT

**3.1** *Identify which stakeholder groups were consulted:* 

Faculty         Regulatory and other Accreditation	<i>Employers and Professional Associations</i>
Bodies	Advisory Committee(s)
	<i>Other (identify below)</i>

## **3.1.1** Describe the consultation process conducted with these stakeholders and summarize the feedback received.

The creation of the Faculty Ad Hoc Curriculum Review Research Committee in 2017 led to a thorough review of the Augustana Curriculum, culminating in the creation of the Ad Hoc Curricular Innovation Coordinating Committee (CICC) in August 2018 which included a mandate to coordinate the development of new multi-disciplinary programs that could be offered within the current BA-IDS program, and to encourage all Augustana programs to streamline and expand interdisciplinary elements available to students.

CICC subsequently met regularly throughout the 2018-2019 academic year, as well as holding several drop-in planning and curricular development/feedback sessions for faculty in the Winter 2019 term. Members of CICC also facilitated numerous discussions at the 3 Augustana Department Councils during the 2018-2019 year, and worked closely with the Standing Augustana Curriculum Committee. At the May 2019 Faculty Council, three initial new second-level specializations were approved with an average 77% approval rate. In October 2019, CICC presented its final report, including issuing recommendations for ongoing curricular renewal and guidelines for potential development of new and revised programs. Robust discussions continued, culminating in the May 2020 Faculty Council meeting, where another 7 suspensions were approved to streamline Augustana's first-level specializations offerings, and several other redesigned programs were accepted to move towards implementation, mostly with near-unanimous support.

**3.2** *Identify financial impacts and plans for reallocation of internal resources, particularly staff and classroom and lab space.* 

One of the primary mandates of the Augustana curricular review was to offer opportunities to optimize enrollment in a revised curriculum to take better advantage of the current faculty and staff complement, as well as to streamline program offerings to offer clarity of purpose and reduce potential duplication of programs and resources. As such, the proposed changes will not require additional staff or resources, but rather enable Augustana to more efficiently manage the staff and resources currently available, particularly in the ongoing administration and supporting maintenance of Augustana programs.

#### SECTION B: SUSPENSION EXTENSION

#### **SECTION 1: RATIONALE**

**1.1** *Describe the rationale for original suspension request. (Attach ministry approval letter for the original suspension.)* 

**1.1.1** *Explain why the extension is needed and include supporting evidence (e.g., active students have not completed graduation requirements).* 

- **1.2** If there are students still in the program, describe how they will be supported to complete graduation requirements while the suspension is in place.
- **1.3** *Explain how the duration of the suspension extension was determined.*

#### **OTHER CONSIDERATIONS**

Please indicate if there are additional factors you would like the Ministry to consider when reviewing this proposal.

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**RECOMMENDATION (FOR DEPARTMENT USE)** 

Recommendation(s)

**Rationale for Recommendation:** 

Reviewer(s)

**Date Completed** 

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Institution	University of Alberta, Augustana Faculty	
Program/specialization name	Chemistry	
Credential awarded	Bachelor of Arts	
Proposed start date of suspension	July 1, 2021	
Proposed end date of suspension	July 1, 2026	

#### Basic Information (all proposals must complete this section)

#### SECTION A: PROGRAM SUSPENSION

#### **SECTION 1: RATIONALE**

**1.1** *Identify the purpose for the suspension with supporting rationale and evidence (e.g., low student demand, declining labour market demand, institutional capacity, need for program redevelopment, quality assurance review recommendation, etc.).* 

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This challenge was met by initially creating the Augustana Ad Hoc Curriculum Review Research Committee (CRRC) and subsequently, in August 2018, the creation of the Augustana Ad Hoc Curricular Innovation Coordinating Committee (CICC).

In May 2019, CICC presented a report to Augustana Faculty Council which resulted in a number of recommendations, including the creation of several new second-level specializations within the structure of the current Bachelor of Arts in Interdisciplinary Studies major (BA-IDS), and the suspension of several first-level specializations (majors) offered as part of the Augustana Bachelor of Arts program which require significant resources to maintain for proportionately low student enrollments. These recommendations were all approved by significant margins at the May 2019 Faculty Council meetings. Over the following year, Augustana continued working towards curricular renewal based on the work of CICC, redesigning other programs and looking to streamline other low enrollment first-level specializations as part of the process. Another series of proposals for new/revised programs and further suspensions were presented to Augustana Faculty Council, and approved by wide margins, in May 2020.

One of the majors approved for suspension in May 2020 is the Bachelor of Arts in Chemistry, currently offered as a first-level specialization. This program is a historical anomaly, initially created at Augustana University College when all first-level specializations were expected to be available as BA programs, and then adopted as part of the programs carried forward to the University of Alberta in the 2004 institutional merger. While the program requires few instructional resources in addition to its Bachelor of Science in Chemistry counterpart, the maintenance of the program expends considerable resources for ongoing academic administration and continues to be source of confusion for prospective students seeking to apply to the Faculty. Actual enrollment is extremely low, and from 2015-2020 no student has graduated from Augustana Faculty with a BA in Chemistry. This makes it extremely difficult to justify the resources dedicated to maintaining the program.

Augustana is committed to the continuation of a strong BSc in Chemistry, with a broadly redesigned program being one of those approved by the Faculty in May 2020. This redesign offers continued access to a variety of offerings within the discipline and broader accessibility to students with a wide range of interests in Chemistry, without drawing upon additional instructional or administrative resources. This will continue to offer significant options to students interested in the field of Chemistry at Augustana, with the resources previously expended on the BA in Chemistry further enabling this strengthening of a vital program within the Faculty.

**1.1.1** Document enrolments (by FLE and headcounts) for the most recent 5-year period, including the current academic year if available.

Enrolment	2019	2018	2017	2016	2015
Total head count	4	2	3	2	2
Full-Time Year 1	2	1	2	1	0
Full-Time Year 2	1	1	0	0	2
Full-Time Year 3	0	0	0	1	0

Years indicate start of Academic Year.

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Full-Time Year 4	1	0	1	0	0
Total FLE	2	1	3	2	1
FLE Year 1	1	0	1	1	0
FLE Year 2	1	1	1	0	1
FLE Year 3	0	0	0	1	0
FLE Year 4	0	0	1	0	0

- **1.1.2** Indicate when admissions into program/specialization will be or were closed. July 1, 2021
- **1.1.3** *Explain how the proposed end date of the suspension was determined.* The standard five year period was used in formulating the proposal.

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- Board of Governors (approval of suspensions): TBD

**1.2** Check the applicable box to specify the longer-term plan.

 $\boxtimes$  To terminate the program.

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#### **SECTION 2: ACCESS**

**2.1** Identify potential student access considerations and risks for Campus Alberta that the suspension of this program could pose (include both (a) information about related programs available to prospective students internally at your institution; and (b) externally at other Alberta institutions).

All students in the program at the time of suspension will be given the option to either complete their existing program, transition into the redesigned BSc in Chemistry program, or explore other program choices. Advisors in the Augustana Student Academic Services (SAS) Office will assist students with course selection and planning. Essential courses will still be offered.

Augustana will notify any student enrolled in the BA Chemistry major of the cancellation of the program and of the continued commitment to providing assistance in degree completion. Information will be disseminated via Augustana websites, social media, and other relevant forums about the suspension, as well as the opportunities to access the new multi-disciplinary programs.

## **2.1.1** If the program or specialization is unique in the province, describe consultation within Campus Alberta to investigate feasibility of program/specialization transfer.

Students in the current BA Chemistry program would be able to find several Chemistry programs at other post-secondary institutions in Alberta, and the majority of the courses in the program have active transfer agreements in the ACAT system.

**2.2** Describe the consultation process that occurred with students at your institution regarding this programming change.

At any given time, there are very few students in this program to actively consult. The proposal has gone through several levels of review and discussion at Augustana (see Sec 1.1.4), with student representatives having both voice and vote in the process.

# **2.3** Describe your institution's plans to assist active students, if any remain, in completing graduation requirements during the suspension period, including information about formal communication and student advising plans.

Augustana's instructors and support staff in Science will aim to meet with affected students to advise them of the suspension and to explain the impacts and options of finishing the current program or exploring the new program opportunities.

Advisement staff and administrators in Augustana's SAS unit will work with the Science Department to find suitable degree exceptions where limitations are faced on courses being offered within the suspended major in order to enable students remaining in the suspended program the ability to complete their programs as expeditiously as possible.

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**2.4** Describe your institution's plans to accommodate stop-out students, if any have been identified, including information about formal communication plans.

Augustana's approach has always been to readily accommodate formal student requests in these sorts of situations and there is no anticipation of that changing.

#### SECTION 3: IMPACT

**3.1** *Identify which stakeholder groups were consulted:* 

Faculty         Regulatory and other Accreditation	<i>Employers and Professional Associations</i>
Bodies	Advisory Committee(s)
	<i>Other (identify below)</i>

## **3.1.1** Describe the consultation process conducted with these stakeholders and summarize the feedback received.

The creation of the Faculty Ad Hoc Curriculum Review Research Committee in 2017 led to a thorough review of the Augustana Curriculum, culminating in the creation of the Ad Hoc Curricular Innovation Coordinating Committee (CICC) in August 2018 which included a mandate to coordinate the development of new multi-disciplinary programs that could be offered within the current BA-IDS program, and to encourage all Augustana programs to streamline and expand interdisciplinary elements available to students.

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**3.2** *Identify financial impacts and plans for reallocation of internal resources, particularly staff and classroom and lab space.* 

One of the primary mandates of the Augustana curricular review was to offer opportunities to optimize enrollment in a revised curriculum to take better advantage of the current faculty and staff complement, as well as to streamline program offerings to offer clarity of purpose and reduce potential duplication of programs and resources. As such, the proposed changes will not require additional staff or resources, but rather enable Augustana to more efficiently manage the staff and resources currently available, particularly in the ongoing administration and supporting maintenance of Augustana programs.

#### SECTION B: SUSPENSION EXTENSION

#### **SECTION 1: RATIONALE**

**1.1** *Describe the rationale for original suspension request. (Attach ministry approval letter for the original suspension.)* 

**1.1.1** *Explain why the extension is needed and include supporting evidence (e.g., active students have not completed graduation requirements).* 

- **1.2** If there are students still in the program, describe how they will be supported to complete graduation requirements while the suspension is in place.
- **1.3** *Explain how the duration of the suspension extension was determined.*

#### **OTHER CONSIDERATIONS**

Please indicate if there are additional factors you would like the Ministry to consider when reviewing this proposal.

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**RECOMMENDATION (FOR DEPARTMENT USE)** 

Recommendation(s)

**Rationale for Recommendation:** 

Reviewer(s)

**Date Completed** 

Alberta Advanced Education

### Proposal Template: Program Suspension and Extension of Suspension

Use this template for proposals to suspend approved programs or specializations or to propose an extension to a current suspension.

Fill in the section below that is relevant to your proposal:

- Section A: if you are proposing a suspension of a ministry-approved program or specialization;
- Section B: if you are proposing an extension to a suspension previously approved by the ministry which is still in effect for a program or specialization.

Institution	University of Alberta, Augustana Faculty	
Program/specialization name	Computing Science	
Credential awarded	Bachelor of Arts	
Proposed start date of suspension	July 1, 2021	
Proposed end date of suspension	July 1, 2026	

#### Basic Information (all proposals must complete this section)

#### SECTION A: PROGRAM SUSPENSION

#### **SECTION 1: RATIONALE**

**1.1** *Identify the purpose for the suspension with supporting rationale and evidence (e.g., low student demand, declining labour market demand, institutional capacity, need for program redevelopment, quality assurance review recommendation, etc.).* 

In 2017, Augustana Faculty Council committed to an in-depth review of the curriculum of its majors and core in order to address a variety of overlapping issues including the disproportionate number of course offerings with overly large and overly small enrollments, the need for increased engagement of tenure-track staff to meet current curriculum requirements, and a lack of differentiation between programs offered by Augustana Faculty compared to other University of Alberta Faculties.

This challenge was met by initially creating the Augustana Ad Hoc Curriculum Review Research Committee (CRRC) and subsequently, in August 2018, the creation of the Augustana Ad Hoc Curricular Innovation Coordinating Committee (CICC).

In May 2019, CICC presented a report to Augustana Faculty Council which resulted in a number of recommendations, including the creation of several new second-level specializations within the structure of the current Bachelor of Arts in Interdisciplinary Studies major (BA-IDS), and the suspension of several first-level specializations (majors) offered as part of the Augustana Bachelor of Arts program which require significant resources to maintain for proportionately low student enrollments. These recommendations were all approved by significant margins at the May 2019 Faculty Council meetings. Over the following year, Augustana continued working towards curricular renewal based on the work of CICC, redesigning other programs and looking to streamline other low enrollment first-level specializations as part of the process. Another series of proposals for new/revised programs and further suspensions were presented to Augustana Faculty Council, and approved by wide margins, in May 2020.

One of the majors approved for suspension in May 2020 is the Bachelor of Arts in Computing Science, currently offered as a first-level specialization. This program is a historical anomaly, initially created at Augustana University College when all first-level specializations were expected to be available as BA programs, and then adopted as part of the programs carried forward to the University of Alberta in the 2004 institutional merger. While the program requires few instructional resources in addition to its Bachelor of Science in Computing Science counterpart, the maintenance of the program expends considerable resources for ongoing academic administration and continues to be source of confusion for prospective students seeking to apply to the Faculty. Actual enrollment is extremely low, with only 0.2% of Augustana Faculty graduating students from 2015-2020 obtaining a BA in Computing Science. This makes it extremely difficult to justify the resources dedicated to maintaining the program.

Augustana is committed to the continuation of a strong BSc in Computing Science, with a broadly redesigned program being one of those approved by the Faculty in May 2020. This redesign offers continued access to a variety of offerings within the discipline and broader accessibility to students with a wide range of interests in Computing Science, without drawing upon additional instructional or administrative resources. This will continue to offer significant options to students interested in the field of Computing Science at Augustana, with the resources previously expended on the BA in Computing Science further enabling this strengthening of a vital program within the Faculty.

**1.1.1** Document enrolments (by FLE and headcounts) for the most recent 5-year period, including the current academic year if available.

Enrolment	2019	2018	2017	2016	2015
Total head count	9	9	7	1	2
Full-Time Year 1	2	3	5	1	2
Full-Time Year 2	3	5	2	0	0

Years indicate start of Academic Year.

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Full-Time Year 3	3	1	0	0	0
Full-Time Year 4	1	0	0	0	0
Total FLE	9	6	5	1	1
FLE Year 1	2	2	4	1	1
FLE Year 2	3	3	1	0	0
FLE Year 3	2	1	0	0	0
FLE Year 4	2	0	0	0	0

- **1.1.2** Indicate when admissions into program/specialization will be or were closed. July 1, 2021
- **1.1.3** *Explain how the proposed end date of the suspension was determined.* The standard five year period was used in formulating the proposal.

**1.1.4** *Provide specific information about which internal governance body approved the suspension, and provide date of approval.* 

- Augustana Faculty Curriculum Committee (recommendation to Faculty Council) (includes undergraduate students comprising one-third of the voting membership): April 22, 2020
- Augustana Faculty Council (May 20, 2020) (includes four undergraduate representatives)
- GFC ASC Subcommittee on Standards (for discussion): June 4, 2020
- GFC Academic Standards Committee (for recommendation): TBD
- GFC Academic Planning Committee (for recommendation): TBD
- General Faculties Council (recommendation of suspensions): TBD
- Board Learning, Research and Student Experience Committee (recommendation of suspensions): TBD
- Board of Governors (approval of suspensions): TBD

**1.2** Check the applicable box to specify the longer-term plan.

 $\boxtimes$  To terminate the program.

*To reactivate the program.* 

#### **SECTION 2: ACCESS**

**2.1** *Identify potential student access considerations and risks for Campus Alberta that the suspension of this program could pose (include both (a) information about related programs available to prospective students internally at your institution; and (b) externally at other Alberta institutions).* 

All students in the program at the time of suspension will be given the option to either complete their existing program, transition into the redesigned BSc in Computing Science program, or explore other program choices. Advisors in the Augustana Student Academic Services (SAS) Office will assist students with course selection and planning. Essential courses will still be offered.

Augustana will notify any student enrolled in the BA Computing Science major of the cancellation of the program and of the continued commitment to providing assistance in degree completion. Information will be disseminated via Augustana websites, social media, and other relevant forums about the suspension, as well as the opportunities to access the new multi-disciplinary programs.

## **2.1.1** If the program or specialization is unique in the province, describe consultation within Campus Alberta to investigate feasibility of program/specialization transfer.

Students in the current BA Computing Science program would be able to find numerous Computing Science programs at other post-secondary institutions in Alberta, and the majority of the courses in the program have active transfer agreements in the ACAT system.

**2.2** Describe the consultation process that occurred with students at your institution regarding this programming change.

At any given time, there are very few students in this program to actively consult. The proposal has gone through several levels of review and discussion at Augustana (see Sec 1.1.4), with student representatives having both voice and vote in the process.

# **2.3** Describe your institution's plans to assist active students, if any remain, in completing graduation requirements during the suspension period, including information about formal communication and student advising plans.

Augustana's instructors and support staff in Science will aim to meet with affected students to advise them of the suspension and to explain the impacts and options of finishing the current program or exploring the new program opportunities.

Advisement staff and administrators in Augustana's SAS unit will work with the Science Department to find suitable degree exceptions where limitations are faced on courses being

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offered within the suspended major in order to enable students remaining in the suspended program the ability to complete their programs as expeditiously as possible.

**2.4** *Describe your institution's plans to accommodate stop-out students, if any have been identified, including information about formal communication plans.* 

Augustana's approach has always been to readily accommodate formal student requests in these sorts of situations and there is no anticipation of that changing.

#### SECTION 3: IMPACT

**3.1** *Identify which stakeholder groups were consulted:* 

Faculty	Employers and Professional
Regulatory and other Accreditation	Associations
Bodies	Advisory Committee(s)
	<i>Other (identify below)</i>

**3.1.1** Describe the consultation process conducted with these stakeholders and summarize the feedback received.

The creation of the Faculty Ad Hoc Curriculum Review Research Committee in 2017 led to a thorough review of the Augustana Curriculum, culminating in the creation of the Ad Hoc Curricular Innovation Coordinating Committee (CICC) in August 2018 which included a mandate to coordinate the development of new multi-disciplinary programs that could be offered within the current BA-IDS program, and to encourage all Augustana programs to streamline and expand interdisciplinary elements available to students.

CICC subsequently met regularly throughout the 2018-2019 academic year, as well as holding several drop-in planning and curricular development/feedback sessions for faculty in the Winter 2019 term. Members of CICC also facilitated numerous discussions at the 3 Augustana Department Councils during the 2018-2019 year, and worked closely with the Standing Augustana Curriculum Committee. At the May 2019 Faculty Council, three initial new second-level specializations were approved with an average 77% approval rate. In October 2019, CICC presented its final report, including issuing recommendations for ongoing curricular renewal and guidelines for potential development of new and revised programs. Robust discussions continued, culminating in the May 2020 Faculty Council meeting, where another 7 suspensions were approved to streamline Augustana's first-level specialization offerings, and several other

redesigned programs were accepted to move towards implementation, mostly with nearunanimous support.

# **3.2** *Identify financial impacts and plans for reallocation of internal resources, particularly staff and classroom and lab space.*

One of the primary mandates of the Augustana curricular review was to offer opportunities to optimize enrollment in a revised curriculum to take better advantage of the current faculty and staff complement, as well as to streamline program offerings to offer clarity of purpose and reduce potential duplication of programs and resources. As such, the proposed changes will not require additional staff or resources, but rather enable Augustana to more efficiently manage the staff and resources currently available, particularly in the ongoing administration and supporting maintenance of Augustana programs.

#### **SECTION B: SUSPENSION EXTENSION**

#### **SECTION 1: RATIONALE**

**1.1** *Describe the rationale for original suspension request. (Attach ministry approval letter for the original suspension.)* 

**1.1.1** *Explain why the extension is needed and include supporting evidence (e.g., active students have not completed graduation requirements).* 

- **1.2** If there are students still in the program, describe how they will be supported to complete graduation requirements while the suspension is in place.
- **1.3** *Explain how the duration of the suspension extension was determined.*

#### **OTHER CONSIDERATIONS**

Please indicate if there are additional factors you would like the Ministry to consider when reviewing this proposal.

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### **RECOMMENDATION (FOR DEPARTMENT USE)**

Recommendation(s)

**Rationale for Recommendation:** 

Reviewer(s)

**Date Completed** 

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### Proposal Template: Program Suspension and Extension of Suspension

Use this template for proposals to suspend approved programs or specializations or to propose an extension to a current suspension.

Fill in the section below that is relevant to your proposal:

- Section A: if you are proposing a suspension of a ministry-approved program or specialization;
- Section B: if you are proposing an extension to a suspension previously approved by the ministry which is still in effect for a program or specialization.

Institution	University of Alberta, Augustana Faculty	
Program/specialization name	Mathematics and Physics	
Credential awarded	Bachelor of Arts	
Proposed start date of suspension	July 1, 2021	
Proposed end date of suspension	July 1, 2026	

#### Basic Information (all proposals must complete this section)

#### SECTION A: PROGRAM SUSPENSION

#### **SECTION 1: RATIONALE**

**1.1** *Identify the purpose for the suspension with supporting rationale and evidence (e.g., low student demand, declining labour market demand, institutional capacity, need for program redevelopment, quality assurance review recommendation, etc.).* 

In 2017, Augustana Faculty Council committed to an in-depth review of the curriculum of its majors and core in order to address a variety of overlapping issues including the disproportionate number of course offerings with overly large and overly small enrollments, the need for increased engagement of tenure-track staff to meet current curriculum requirements, and a lack of differentiation between programs offered by Augustana Faculty compared to other University of Alberta Faculties.

This challenge was met by initially creating the Augustana Ad Hoc Curriculum Review Research Committee (CRRC) and subsequently, in August 2018, the creation of the Augustana Ad Hoc Curricular Innovation Coordinating Committee (CICC).

In May 2019, CICC presented a report to Augustana Faculty Council which resulted in a number of recommendations, including the creation of several new second-level specializations within the structure of the current Bachelor of Arts in Interdisciplinary Studies major (BA-IDS), and the suspension of several first-level specializations (majors) offered as part of the Augustana Bachelor of Arts program which require significant resources to maintain for proportionately low student enrollments. These recommendations were all approved by significant margins at the May 2019 Faculty Council meetings. Over the following year, Augustana continued working towards curricular renewal based on the work of CICC, redesigning other programs and looking to streamline other low enrollment first-level specializations as part of the process. Another series of proposals for new/revised programs and further suspensions were presented to Augustana Faculty Council, and approved by wide margins, in May 2020.

One of the majors approved for suspension in May 2020 is the Bachelor of Arts in Mathematics and Physics, currently offered as a first-level specialization. This program is a historical anomaly, initially created as 3-year separate degrees in Mathematics and Physics at Augustana University College when all first-level specializations were expected to be available as BA programs, and then adopted as a combined 4-year program moving to the University of Alberta in the 2004 institutional merger. While the program requires few instructional resources in addition to its Bachelor of Science in Mathematics and Physics counterpart, the maintenance of the program expends considerable resources for ongoing academic administration and continues to be source of confusion for prospective students seeking to apply to the Faculty. Actual enrollment is extremely low, with only 0.1% of Augustana Faculty graduating students from 2015-2020 obtaining a BA in Mathematics and Physics. This makes it extremely difficult to justify the resources dedicated to maintaining the program.

Augustana is committed to the continuation of strong BSc programs incorporating the disciplines of Mathematics and Physics, with both retaining places in two of the broadly redesigned Science programs approved by the Faculty in May 2020. These redesigns offer continued access to a variety of offerings within the disciplines and broader accessibility to students with a wide range of interests in Mathematics and Physics, without drawing upon additional instructional or administrative resources. This will continue to offer significant options to students interested in the fields of Mathematics and Physics at Augustana, with the resources previously expended on the BA in Mathematics and Physics further enabling this strengthening of vital programs within the Faculty.

**1.1.1** Document enrolments (by FLE and headcounts) for the most recent 5-year period, including the current academic year if available.

Enrolment	2019	2018	2017	2016	2015
Total head count	2	0	1	1	2

Years indicate start of Academic Year.

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Full-Time Year 1	1	0	0	0	2
Full-Time Year 2	1	0	0	1	0
Full-Time Year 3	0	0	1	0	0
Full-Time Year 4	0	0	0	0	0
Total FLE	3	0	2	2	2
FLE Year 1	2	0	0	0	1
FLE Year 2	1	0	0	1	1
FLE Year 3	0	0	1	1	0
FLE Year 4	0	0	1	0	0

- **1.1.2** Indicate when admissions into program/specialization will be or were closed. July 1, 2021
- **1.1.3** *Explain how the proposed end date of the suspension was determined.* The standard five year period was used in formulating the proposal.

**1.1.4** *Provide specific information about which internal governance body approved the suspension, and provide date of approval.* 

- Augustana Faculty Curriculum Committee (recommendation to Faculty Council) (includes undergraduate students comprising one-third of the voting membership): April 22, 2020
- Augustana Faculty Council (May 20, 2020) (includes four undergraduate representatives)
- GFC ASC Subcommittee on Standards (for discussion): June 4, 2020
- GFC Academic Standards Committee (for recommendation): TBD
- GFC Academic Planning Committee (for recommendation): TBD
- General Faculties Council (recommendation of suspensions): TBD
- Board Learning, Research and Student Experience Committee (recommendation of suspensions): TBD
- Board of Governors (approval of suspensions): TBD

#### **1.2** Check the applicable box to specify the longer-term plan.

 $\boxtimes$  To terminate the program.

*To reactivate the program.* 

#### **SECTION 2: ACCESS**

**2.1** *Identify potential student access considerations and risks for Campus Alberta that the suspension of this program could pose (include both (a) information about related programs available to prospective students internally at your institution; and (b) externally at other Alberta institutions).* 

All students in the program at the time of suspension will be given the option to either complete their existing program, or transition into one of the redesigned BSc programs with significant Mathematics or Physics components. Advisors in the Augustana Student Academic Services (SAS) Office will assist students with course selection and planning. Essential courses will still be offered.

Augustana will notify any student enrolled in the BA Mathematics and Physics major of the cancellation of the program and of the continued commitment to providing assistance in degree completion. Information will be disseminated via Augustana websites, social media, and other relevant forums about the suspension, as well as the opportunities to access the new multi-disciplinary programs.

## **2.1.1** If the program or specialization is unique in the province, describe consultation within Campus Alberta to investigate feasibility of program/specialization transfer.

Students in the current BA Mathematics and Physics program would be able to find numerous programs in both Mathematics and Physics at other post-secondary institutions in Alberta, and the majority of the courses in the program have active transfer agreements in the ACAT system.

**2.2** Describe the consultation process that occurred with students at your institution regarding this programming change.

At any given time, there are very few students in this program to actively consult. The proposal has gone through several levels of review and discussion at Augustana (see Sec 1.1.4), with student representatives having both voice and vote in the process.

**2.3** Describe your institution's plans to assist active students, if any remain, in completing graduation requirements during the suspension period, including information about formal communication and student advising plans.

Augustana's instructors and support staff in Science will aim to meet with affected students to advise them of the suspension and to explain the impacts and options of finishing the current program or exploring the new program opportunities.

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Advisement staff and administrators in Augustana's SAS unit will work with the Science Department to find suitable degree exceptions where limitations are faced on courses being offered within the suspended major in order to enable students remaining in the suspended program the ability to complete their programs as expeditiously as possible.

**2.4** *Describe your institution's plans to accommodate stop-out students, if any have been identified, including information about formal communication plans.* 

Augustana's approach has always been to readily accommodate formal student requests in these sorts of situations and there is no anticipation of that changing.

#### **SECTION 3: IMPACT**

3.1 Identify which stakeholder groups were consulted:

Faculty	<i>Employers and Professional Associations</i>
<i>Regulatory and other Accreditation Bodies</i>	Advisory Committee(s)
	Other (identify below)

**3.1.1** Describe the consultation process conducted with these stakeholders and summarize the feedback received.

The creation of the Faculty Ad Hoc Curriculum Review Research Committee in 2017 led to a thorough review of the Augustana Curriculum, culminating in the creation of the Ad Hoc Curricular Innovation Coordinating Committee (CICC) in August 2018 which included a mandate to coordinate the development of new multi-disciplinary programs that could be offered within the current BA-IDS program, and to encourage all Augustana programs to streamline and expand interdisciplinary elements available to students.

CICC subsequently met regularly throughout the 2018-2019 academic year, as well as holding several drop-in planning and curricular development/feedback sessions for faculty in the Winter 2019 term. Members of CICC also facilitated numerous discussions at the 3 Augustana Department Councils during the 2018-2019 year, and worked closely with the Standing Augustana Curriculum Committee. At the May 2019 Faculty Council, three initial new second-level specializations were approved with an average 77% approval rate. In October 2019, CICC presented its final report, including issuing recommendations for ongoing curricular renewal and guidelines for potential development of new and revised programs. Robust discussions continued, culminating in the May 2020 Faculty Council meeting, where another 7 suspensions were approved

to streamline Augustana's first-level specialization offerings, and several other redesigned programs were accepted to move towards implementation, mostly with near-unanimous support.

**3.2** *Identify financial impacts and plans for reallocation of internal resources, particularly staff and classroom and lab space.* 

One of the primary mandates of the Augustana curricular review was to offer opportunities to optimize enrollment in a revised curriculum to take better advantage of the current faculty and staff complement, as well as to streamline program offerings to offer clarity of purpose and reduce potential duplication of programs and resources. As such, the proposed changes will not require additional staff or resources, but rather enable Augustana to more efficiently manage the staff and resources currently available, particularly in the ongoing administration and supporting maintenance of Augustana programs. Over time, these changes should also enable a decreased dependency on contract academic teaching staff.

#### **SECTION B: SUSPENSION EXTENSION**

#### **SECTION 1: RATIONALE**

**1.1** *Describe the rationale for original suspension request. (Attach ministry approval letter for the original suspension.)* 

**1.1.1** *Explain why the extension is needed and include supporting evidence (e.g., active students have not completed graduation requirements).* 

- **1.2** If there are students still in the program, describe how they will be supported to complete graduation requirements while the suspension is in place.
- **1.3** Explain how the duration of the suspension extension was determined.

#### OTHER CONSIDERATIONS

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Please indicate if there are additional factors you would like the Ministry to consider when reviewing this proposal.

#### **RECOMMENDATION (FOR DEPARTMENT USE)**

Recommendation(s)

**Rationale for Recommendation:** 

Reviewer(s)

**Date Completed** 

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### Proposal Template: Program Suspension and Extension of Suspension

Use this template for proposals to suspend approved programs or specializations or to propose an extension to a current suspension.

Fill in the section below that is relevant to your proposal:

- Section A: if you are proposing a suspension of a ministry-approved program or specialization;
- Section B: if you are proposing an extension to a suspension previously approved by the ministry which is still in effect for a program or specialization.

Institution	University of Alberta, Augustana Faculty	
Program/specialization name	Sociology	
Credential awarded	Bachelor of Arts	
Proposed start date of suspension	July 1, 2021	
Proposed end date of suspension	July 1, 2026	

#### Basic Information (all proposals must complete this section)

#### SECTION A: PROGRAM SUSPENSION

#### **SECTION 1: RATIONALE**

**1.1** *Identify the purpose for the suspension with supporting rationale and evidence (e.g., low student demand, declining labour market demand, institutional capacity, need for program redevelopment, quality assurance review recommendation, etc.).* 

In 2017, Augustana Faculty Council committed to an in-depth review of the curriculum of its majors and core in order to address a variety of overlapping issues including the disproportionate number of course offerings with overly large and overly small enrollments, the need for increased engagement of tenure-track staff to meet current curriculum requirements, and a lack of differentiation between programs offered by Augustana Faculty compared to other University of Alberta Faculties.

This challenge was met by initially creating the Augustana Ad Hoc Curriculum Review Research Committee (CRRC) and subsequently, in August 2018, the creation of the Augustana Ad Hoc Curricular Innovation Coordinating Committee (CICC).

In May 2019, CICC presented a report to Augustana Faculty Council which resulted in a number of recommendations, including the creation of several new second-level specializations within the structure of the current Bachelor of Arts in Interdisciplinary Studies major (BA-IDS), and the suspension of several first-level specializations (majors) offered as part of the Augustana Bachelor of Arts program which require significant resources to maintain for proportionately low student enrollments. These recommendations were all approved by significant margins at the May 2019 Faculty Council meetings. Over the following year, Augustana continued working towards curricular renewal based on the work of CICC, redesigning other programs and looking to streamline other low enrollment first-level specializations as part of the process. Another series of proposals for new/revised programs and further suspensions were presented to Augustana Faculty Council, and approved by wide margins, in May 2020.

One of the majors approved for suspension in May 2020 is the Bachelor of Arts in Sociology, currently offered as a first-level specialization. While the program has produced a number of excellent graduates, the Sociology program requires intensive teaching demands, over a wide range of disciplinary requirements, and the continuing enrollments make it difficult to justify the resources dedicated in this area.

One of the new second-level BA-IDS specializations (Law, Crime, and Justice Studies) offers broad-ranging multi-disciplinary learning opportunities in Social Sciences, which will enable students interested in Sociology the ability to still pursue and develop the core skills of the current Sociology major, while enhancing these with a greater range of knowledge within a wider Social Sciences context. Furthermore, a proposal for a redesigned program in Sustainability also includes significant sociological elements, offering another significant opportunity for continued studies in this area within Augustana Faculty.

**1.1.1** Document enrolments (by FLE and headcounts) for the most recent 5-year period,

Enrolment	2019	2018	2017	2016	2015
Total head count	21	18	21	17	18
Full-Time Year 1	4	6	5	4	0
Full-Time Year 2	7	4	8	2	6
Full-Time Year 3	4	8	2	6	6
Full-Time Year 4	6	0	6	5	6
Total FLE	19	16	19	17	17
FLE Year 1	5	3	3	6	1
FLE Year 2	5	3	9	2	6
FLE Year 3	3	8	2	5	4

Years indicate start of Academic Year.

including the current academic year if available.

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FLE Year 4	6	2	5	4	6

- **1.1.2** Indicate when admissions into program/specialization will be or were closed. July 1, 2021
- **1.1.3** *Explain how the proposed end date of the suspension was determined.* The standard five year period was used in formulating the proposal.

**1.1.4** *Provide specific information about which internal governance body approved the suspension, and provide date of approval.* 

- Augustana Faculty Curriculum Committee (recommendation to Faculty Council) (includes undergraduate students comprising one-third of the voting membership): April 22, 2020
- Augustana Faculty Council (May 20, 2020) (includes four undergraduate representatives)
- GFC ASC Subcommittee on Standards (for discussion): June 4, 2020
- GFC Academic Standards Committee (for recommendation): TBD
- GFC Academic Planning Committee (for recommendation): TBD
- General Faculties Council (recommendation of suspensions): TBD
- Board Learning, Research and Student Experience Committee (recommendation of suspensions): TBD
- Board of Governors (approval of suspensions): TBD

**1.2** Check the applicable box to specify the longer-term plan.

 $\boxtimes$  To terminate the program.

*To reactivate the program.* 

### SECTION 2: ACCESS

**2.1** *Identify potential student access considerations and risks for Campus Alberta that the suspension of this program could pose (include both (a) information about related programs available to prospective students internally at your institution; and (b) externally at other Alberta institutions).* 

All students in the program at the time of suspension will be given the option to either complete their existing program, or transition into one of the new BA IDS, second-level specializations, or the redesigned Sustainability program. Advisors in the Augustana Student Academic Services (SAS) Office will assist students with course selection and planning. Essential courses will still be offered.

Augustana will notify each of the students enrolled in the BA Sociology major of the cancellation of the program and of the continued commitment to providing assistance in degree completion. Information will be disseminated via Augustana websites, social media, and other relevant forums about the suspension, as well as the opportunities to access the new multi-disciplinary programs.

### **2.1.1** If the program or specialization is unique in the province, describe consultation within Campus Alberta to investigate feasibility of program/specialization transfer.

Students in the current BA Sociology program would be able to find comparable programs at other post-secondary institutions in Alberta, including the Faculty of Arts on North Campus, and the majority of the courses in the program have active transfer agreements in the ACAT system.

## **2.2** Describe the consultation process that occurred with students at your institution regarding this programming change.

Current students registered in Sociology programs at Augustana have been regularly included in the discussions regarding the proposed changes, with responses generally being understanding of the need for change and excited about the new possibilities. The proposals went through several levels of review and discussion at Augustana (see Sec 1.1.4), with student representatives having both voice and vote in the process.

# **2.3** Describe your institution's plans to assist active students, if any remain, in completing graduation requirements during the suspension period, including information about formal communication and student advising plans.

Augustana's instructors and support staff in Social Sciences will aim to meet with affected students to advise them of the suspension and to explain the impacts and options of finishing the current program or exploring the new program opportunities.

Advisement staff and administrators in Augustana's SAS unit will work with the Social Sciences Department to find suitable degree exceptions where limitations are faced on courses being offered within the suspended major in order to enable students remaining in the suspended program the ability to complete their programs as expeditiously as possible.

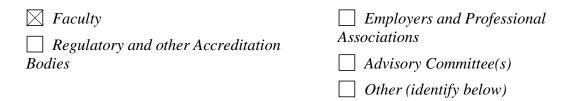
## **2.4** Describe your institution's plans to accommodate stop-out students, if any have been identified, including information about formal communication plans.

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Augustana's approach has always been to readily accommodate formal student requests in these sorts of situations and there is no anticipation of that changing.

### SECTION 3: IMPACT

3.1 Identify which stakeholder groups were consulted:



## **3.1.1** Describe the consultation process conducted with these stakeholders and summarize the feedback received.

The creation of the Faculty Ad Hoc Curriculum Review Research Committee in 2017 led to a thorough review of the Augustana Curriculum, culminating in the creation of the Ad Hoc Curricular Innovation Coordinating Committee (CICC) in August 2018 which included a mandate to coordinate the development of new multi-disciplinary programs that could be offered within the current BA-IDS program, and to encourage all Augustana programs to streamline and expand interdisciplinary elements available to students.

CICC subsequently met regularly throughout the 2018-2019 academic year, as well as holding several drop-in planning and curricular development/feedback sessions for faculty in the Winter 2019 term. Members of CICC also facilitated numerous discussions at the 3 Augustana Department Councils during the 2018-2019 year, and worked closely with the Standing Augustana Curriculum Committee. At the May 2019 Faculty Council, three initial new second-level specializations were approved with an average 77% approval rate. In October 2019, CICC presented its final report, including issuing recommendations for ongoing curricular renewal and guidelines for potential development of new and revised programs. Robust discussions continued, culminating in the May 2020 Faculty Council meeting, where another 7 suspensions were approved to streamline Augustana's first-level specialization offerings, and several other redesigned programs were accepted to move towards implementation, mostly with near-unanimous support.

**3.2** *Identify financial impacts and plans for reallocation of internal resources, particularly staff and classroom and lab space.* 

One of the primary mandates of the Augustana curricular review was to offer opportunities to optimize enrollment in a revised curriculum to take better advantage of the current faculty and staff complement. As such, the proposed changes will not require additional staff or resources, but rather enable Augustana to more efficiently utilize the staff and space currently available. Over time, these changes should also enable a decreased dependency on contract academic teaching staff.

### SECTION B: SUSPENSION EXTENSION

### **SECTION 1: RATIONALE**

**1.1** *Describe the rationale for original suspension request. (Attach ministry approval letter for the original suspension.)* 

**1.1.1** *Explain why the extension is needed and include supporting evidence (e.g., active students have not completed graduation requirements).* 

- **1.2** If there are students still in the program, describe how they will be supported to complete graduation requirements while the suspension is in place.
- **1.3** *Explain how the duration of the suspension extension was determined.*

### OTHER CONSIDERATIONS

Please indicate if there are additional factors you would like the Ministry to consider when reviewing this proposal.

### **RECOMMENDATION (FOR DEPARTMENT USE)**

Recommendation(s)

Alberta Advanced Education

### Rationale for Recommendation:

Reviewer(s)

**Date Completed** 

Alberta Advanced Education

### Proposal Template: Program Suspension and Extension of Suspension

Use this template for proposals to suspend approved programs or specializations or to propose an extension to a current suspension.

Fill in the section below that is relevant to your proposal:

- Section A: if you are proposing a suspension of a ministry-approved program or specialization;
- Section B: if you are proposing an extension to a suspension previously approved by the ministry which is still in effect for a program or specialization.

Institution	University of Alberta, Augustana Faculty	
Program/specialization name	Mathematics and Physics	
Credential awarded	Bachelor of Science	
Proposed start date of suspension	July 1, 2021	
Proposed end date of suspension	July 1, 2026	

#### Basic Information (all proposals must complete this section)

### SECTION A: PROGRAM SUSPENSION

#### **SECTION 1: RATIONALE**

**1.1** *Identify the purpose for the suspension with supporting rationale and evidence (e.g., low student demand, declining labour market demand, institutional capacity, need for program redevelopment, quality assurance review recommendation, etc.).* 

In 2017, Augustana Faculty Council committed to an in-depth review of the curriculum of its majors and core in order to address a variety of overlapping issues including the disproportionate number of course offerings with overly large and overly small enrollments, the need for increased engagement of tenure-track staff to meet current curriculum requirements, and a lack of differentiation between programs offered by Augustana Faculty compared to other University of Alberta Faculties.

This challenge was met by initially creating the Augustana Ad Hoc Curriculum Review Research Committee (CRRC) and subsequently, in August 2018, the creation of the Augustana Ad Hoc Curricular Innovation Coordinating Committee (CICC).

In May 2019, CICC presented a report to Augustana Faculty Council which resulted in a number of recommendations, including the creation of several new second-level specializations within the structure of the current Bachelor of Arts in Interdisciplinary Studies major (BA-IDS), and the suspension of several first-level specializations (majors) offered as part of the Augustana Bachelor of Arts program which require significant resources to maintain for proportionately low student enrollments. These recommendations were all approved by significant margins at the May 2019 Faculty Council meetings. Over the following year, Augustana continued working towards curricular renewal based on the work of CICC, redesigning other programs and looking to streamline other low enrollment first-level specializations as part of the process. Another series of proposals for new/revised programs and further suspensions were presented to Augustana Faculty Council, and approved by wide margins, in May 2020.

One of the majors approved for suspension in May 2020 is the Bachelor of Science in Mathematics and Physics, currently offered as a first-level specialization. This program was initially created as a combined 4-year program moving to the University of Alberta in the 2004 institutional merger. While the program has produced a number of excellent graduates, the Mathematics and Physics program requires intensive teaching demands over a wide range of disciplinary requirements, and continuing enrollments make it difficult to justify the resources dedicated in this area.

Augustana is committed to the continuation of a strong BSc program incorporating the disciplines of Mathematics and Physics, with both retaining places in two of the broadly redesigned Science programs approved by the Faculty in May 2020. These redesigns offer continued access to variety of offerings within the discipline and broader accessibility to students with a wide range of interests in Mathematics and Physics, without drawing upon additional instructional or administrative resources. This will continue to offer significant options to students interested in the fields of Mathematics and Physics at Augustana, with the resources previously expended on the BSc in Mathematics and Physics further enabling this strengthening of vital programs within the Faculty.

**1.1.1** Document enrolments (by FLE and headcounts) for the most recent 5-year period, including the current academic year if available.

Enrolment	2019	2018	2017	2016	2015
Total head count	27	25	29	22	19
Full-Time Year 1	7	11	12	10	3
Full-Time Year 2	8	6	8	5	7
Full-Time Year 3	6	6	2	5	6
Full-Time Year 4	6	2	7	2	3
Total FLE	24	22	22	18	17

Years indicate start of Academic Year.

Alberta A	dvanced Edu	cation			
FLE Year 1	6	9	8	8	4
FLE Year 2	6	5	8	4	5
FLE Year 3	6	6	2	3	5
FLE Year 4	6	2	4	3	3

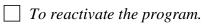
- **1.1.2** Indicate when admissions into program/specialization will be or were closed. July 1, 2021
- 1.1.3 Explain how the proposed end date of the suspension was determined. The standard five year period was used in formulating the proposal.

**1.1.4** Provide specific information about which internal governance body approved the suspension, and provide date of approval.

- Augustana Faculty Curriculum Committee (recommendation to Faculty Council) (includes undergraduate students comprising one-third of the voting membership): April 22, 2020
- Augustana Faculty Council (May 20, 2020) (includes four undergraduate representatives)
- GFC ASC Subcommittee on Standards (for discussion): June 4, 2020
- GFC Academic Standards Committee (for recommendation): TBD
- GFC Academic Planning Committee (for recommendation): TBD
- General Faculties Council (recommendation of suspensions): TBD
- Board Learning, Research and Student Experience Committee (recommendation of suspensions): TBD
- Board of Governors (approval of suspensions): TBD

**1.2** Check the applicable box to specify the longer-term plan.

 $\square$  To terminate the program.



### **SECTION 2: ACCESS**

**2.1** Identify potential student access considerations and risks for Campus Alberta that the suspension of this program could pose (include both (a) information about related programs available to prospective students internally at your institution; and (b) externally at other Alberta institutions).

All students in the program at the time of suspension will be given the option to either complete their existing program, or transition into one of the redesigned BSc programs with significant Mathematics or Physics components. Advisors in the Augustana Student Academic Services (SAS) Office will assist students with course selection and planning. Essential courses will still be offered.

Augustana will notify any student enrolled in the BSc Mathematics and Physics major of the cancellation of the program and of the continued commitment to providing assistance in degree completion. Information will be disseminated via Augustana websites, social media, and other relevant forums about the suspension, as well as the opportunities to access the new multi-disciplinary programs.

## **2.1.1** If the program or specialization is unique in the province, describe consultation within Campus Alberta to investigate feasibility of program/specialization transfer.

Students in the current BSc Mathematics and Physics program would be able to find numerous programs in both Mathematics and Physics at other post-secondary institutions in Alberta, and the majority of the courses in the program have active transfer agreements in the ACAT system.

**2.2** Describe the consultation process that occurred with students at your institution regarding this programming change.

At any given time, there are few students in this program to actively consult. The proposal has gone through several levels of review and discussion at Augustana (see Sec 1.1.4), with student representatives having both voice and vote in the process.

**2.3** Describe your institution's plans to assist active students, if any remain, in completing graduation requirements during the suspension period, including information about formal communication and student advising plans.

Augustana's instructors and support staff in Science will aim to meet with affected students to advise them of the suspension and to explain the impacts and options of finishing the current program or exploring the new program opportunities.

Advisement staff and administrators in Augustana's SAS unit will work with the Science Department to find suitable degree exceptions where limitations are faced on courses being offered within the suspended major in order to enable students remaining in the suspended program the ability to complete their programs as expeditiously as possible.

berta Advanced Education

**2.4** Describe your institution's plans to accommodate stop-out students, if any have been identified, including information about formal communication plans.

Augustana's approach has always been to readily accommodate formal student requests in these sorts of situations and there is no anticipation of that changing.

### SECTION 3: IMPACT

**3.1** *Identify which stakeholder groups were consulted:* 

Faculty         Regulatory and other Accreditation	<i>Employers and Professional Associations</i>
Bodies	Advisory Committee(s)
	Other (identify below)

### **3.1.1** Describe the consultation process conducted with these stakeholders and summarize the feedback received.

The creation of the Faculty Ad Hoc Curriculum Review Research Committee in 2017 led to a thorough review of the Augustana Curriculum, culminating in the creation of the Ad Hoc Curricular Innovation Coordinating Committee (CICC) in August 2018 which included a mandate to coordinate the development of new multi-disciplinary programs that could be offered within the current BA-IDS program, and to encourage all Augustana programs to streamline and expand interdisciplinary elements available to students.

CICC subsequently met regularly throughout the 2018-2019 academic year, as well as holding several drop-in planning and curricular development/feedback sessions for faculty in the Winter 2019 term. Members of CICC also facilitated numerous discussions at the 3 Augustana Department Councils during the 2018-2019 year, and worked closely with the Standing Augustana Curriculum Committee. At the May 2019 Faculty Council, three initial new second-level specializations were approved with an average 77% approval rate. In October 2019, CICC presented its final report, including issuing recommendations for ongoing curricular renewal and guidelines for potential development of new and revised programs. Robust discussions continued, culminating in the May 2020 Faculty Council meeting, where another 7 suspensions were approved to streamline Augustana's first-level specialization offerings, and several other redesigned programs were accepted to move towards implementation, mostly with near-unanimous support.

**3.2** *Identify financial impacts and plans for reallocation of internal resources, particularly staff and classroom and lab space.* 

One of the primary mandates of the Augustana curricular review was to offer opportunities to optimize enrollment in a revised curriculum to take better advantage of the current faculty and staff complement. As such, the proposed changes will not require additional staff or resources, but rather enable Augustana to more efficiently manage the staff and resources currently available, particularly in the ongoing administration and supporting maintenance of Augustana programs. Over time, these changes should also enable a decreased dependency on contract academic teaching staff.

### SECTION B: SUSPENSION EXTENSION

### **SECTION 1: RATIONALE**

**1.1** *Describe the rationale for original suspension request. (Attach ministry approval letter for the original suspension.)* 

**1.1.1** *Explain why the extension is needed and include supporting evidence (e.g., active students have not completed graduation requirements).* 

- **1.2** If there are students still in the program, describe how they will be supported to complete graduation requirements while the suspension is in place.
- **1.3** *Explain how the duration of the suspension extension was determined.*

### **OTHER CONSIDERATIONS**

Please indicate if there are additional factors you would like the Ministry to consider when reviewing this proposal.

Advanced Education

**RECOMMENDATION (FOR DEPARTMENT USE)** 

Recommendation(s)

**Rationale for Recommendation:** 

Reviewer(s)

**Date Completed** 

Alberta Advanced Education

### Proposal Template: Program Suspension and Extension of Suspension

Use this template for proposals to suspend approved programs or specializations or to propose an extension to a current suspension.

Fill in the section below that is relevant to your proposal:

- Section A: if you are proposing a suspension of a ministry-approved program or specialization;
- Section B: if you are proposing an extension to a suspension previously approved by the ministry which is still in effect for a program or specialization.

Institution	University of Alberta, Augustana Faculty	
Program/specialization name	Psychology	
Credential awarded	Bachelor of Science	
Proposed start date of suspension	July 1, 2021	
Proposed end date of suspension	July 1, 2026	

#### Basic Information (all proposals must complete this section)

### SECTION A: PROGRAM SUSPENSION

#### **SECTION 1: RATIONALE**

**1.1** *Identify the purpose for the suspension with supporting rationale and evidence (e.g., low student demand, declining labour market demand, institutional capacity, need for program redevelopment, quality assurance review recommendation, etc.).* 

In 2017, Augustana Faculty Council committed to an in-depth review of the curriculum of its majors and core in order to address a variety of overlapping issues including the disproportionate number of course offerings with overly large and overly small enrollments, the need for increased engagement of tenure-track staff to meet current curriculum requirements, and a lack of differentiation between programs offered by Augustana Faculty compared to other University of Alberta Faculties.

This challenge was met by initially creating the Augustana Ad Hoc Curriculum Review Research Committee (CRRC) and subsequently, in August 2018, the creation of the Augustana Ad Hoc Curricular Innovation Coordinating Committee (CICC).

In May 2019, CICC presented a report to Augustana Faculty Council which resulted in a number of recommendations, including the creation of several new second-level specializations within the structure of the current Bachelor of Arts in Interdisciplinary Studies major (BA-IDS), and the suspension of several first-level specializations (majors) offered as part of the Augustana Bachelor of Arts program which require significant resources to maintain for proportionately low student enrollments. These recommendations were all approved by significant margins at the May 2019 Faculty Council meetings. Over the following year, Augustana continued working towards curricular renewal based on the work of CICC, redesigning other programs and looking to streamline other low enrollment first-level specializations as part of the process. Another series of proposals for new/revised programs and further suspensions were presented to Augustana Faculty Council, and approved by wide margins, in May 2020.

One of the majors approved for suspension in May 2020 is the Bachelor of Science in Psychology, currently offered as a first-level specialization. While the program has produced a number of excellent graduates over the years, the BSc in Psychology program requires intensive teaching demands over a wide range of subjects in order to fulfill the necessary requirements for a rigourous science-based degree in the discipline, and continuing enrollments compared to the BA in Psychology along with a shortage of tenured staff in this area make it difficult to justify the resources dedicated to maintaining the program.

Augustana is committed to the continuation of a strong BA in the discipline of Psychology, with a broadly redesigned, multi-disciplinary BA program approved by the Faculty in May 2020. This redesign offers continued access to variety of offerings within the discipline and broader accessibility to students with a wide range of interests in Psychology, without drawing upon additional instructional or administrative resources. This will continue to offer significant options to students interested in the fields of Psychology at Augustana, with the resources previously expended on the BSc in Psychology further enabling this strengthening of this vital program within the Faculty.

**1.1.1** Document enrolments (by FLE and headcounts) for the most recent 5-year period, including the current academic year if available.

Enrolment	2019	2018	2017	2016	2015
Total head count	37	33	31	26	31
Full-Time Year 1	7	8	10	5	8
Full-Time Year 2	11	11	7	6	8
Full-Time Year 3	13	6	7	9	10
Full-Time Year 4	6	8	7	6	5
Total FLE	34	30	28	26	28

Years indicate start	of Academic Year.
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).	Aberta Advar	nced Edu	cation			
	FLE Year 1	7	8	8	5	6
	FLE Year 2	10	10	6	6	8
	• FLE Year 3	11	6	7	8	8
	FLE Year 4	6	6	7	7	6

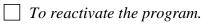
- **1.1.2** Indicate when admissions into program/specialization will be or were closed. July 1, 2021
- 1.1.3 Explain how the proposed end date of the suspension was determined. The standard five year period was used in formulating the proposal.

**1.1.4** Provide specific information about which internal governance body approved the suspension, and provide date of approval.

- Augustana Faculty Curriculum Committee (recommendation to Faculty Council) (includes undergraduate students comprising one-third of the voting membership): April 22, 2020
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- General Faculties Council (recommendation of suspensions): TBD
- Board Learning, Research and Student Experience Committee (recommendation of suspensions): TBD
- Board of Governors (approval of suspensions): TBD

**1.2** Check the applicable box to specify the longer-term plan.

 $\square$  To terminate the program.



### **SECTION 2: ACCESS**

**2.1** Identify potential student access considerations and risks for Campus Alberta that the suspension of this program could pose (include both (a) information about related programs available to prospective students internally at your institution; and (b) externally at other Alberta institutions).

All students in the program at the time of suspension will be given the option to either complete their existing program, or transition into the redesigned BA program in Psychology. Advisors in the Augustana Student Academic Services (SAS) Office will assist students with course selection and planning. Essential courses will still be offered.

Augustana will notify any student enrolled in the BSc Psychology major of the cancellation of the program and of the continued commitment to providing assistance in degree completion. Information will be disseminated via Augustana websites, social media, and other relevant forums about the suspension, as well as the opportunities to access the new multi-disciplinary programs.

### **2.1.1** If the program or specialization is unique in the province, describe consultation within Campus Alberta to investigate feasibility of program/specialization transfer.

Students in the current BSc Psychology program would be able to find numerous programs in Psychology at other post-secondary institutions in Alberta, including the Faculty of Arts on North Campus, and the majority of the courses in the program have active transfer agreements in the ACAT system.

## **2.2** Describe the consultation process that occurred with students at your institution regarding this programming change.

Current students registered in Psychology programs at Augustana have been made aware of the discussions regarding the proposed changes. The proposal has gone through several levels of review and discussion at Augustana (see Sec 1.1.4), with student representatives having both voice and vote in the process.

# **2.3** Describe your institution's plans to assist active students, if any remain, in completing graduation requirements during the suspension period, including information about formal communication and student advising plans.

Augustana's instructors and support staff in Social Sciences will aim to meet with affected students to advise them of the suspension and to explain the impacts and options of finishing the current program or exploring the new program opportunities.

Advisement staff and administrators in Augustana's SAS unit will work with the Social Sciences Department to find suitable degree exceptions where limitations are faced on courses being offered within the suspended major in order to enable students remaining in the suspended program the ability to complete their programs as expeditiously as possible.

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**2.4** Describe your institution's plans to accommodate stop-out students, if any have been identified, including information about formal communication plans.

Augustana's approach has always been to readily accommodate formal student requests in these sorts of situations and there is no anticipation of that changing.

### SECTION 3: IMPACT

**3.1** *Identify which stakeholder groups were consulted:* 

Faculty         Regulatory and other Accreditation	<i>Employers and Professional Associations</i>
Bodies	Advisory Committee(s)
	<i>Other (identify below)</i>

### **3.1.1** Describe the consultation process conducted with these stakeholders and summarize the feedback received.

The creation of the Faculty Ad Hoc Curriculum Review Research Committee in 2017 led to a thorough review of the Augustana Curriculum, culminating in the creation of the Ad Hoc Curricular Innovation Coordinating Committee (CICC) in August 2018 which included a mandate to coordinate the development of new multi-disciplinary programs that could be offered within the current BA-IDS program, and to encourage all Augustana programs to streamline and expand interdisciplinary elements available to students.

CICC subsequently met regularly throughout the 2018-2019 academic year, as well as holding several drop-in planning and curricular development/feedback sessions for faculty in the Winter 2019 term. Members of CICC also facilitated numerous discussions at the 3 Augustana Department Councils during the 2018-2019 year, and worked closely with the Standing Augustana Curriculum Committee. At the May 2019 Faculty Council, three initial new second-level specializations were approved with an average 77% approval rate. In October 2019, CICC presented its final report, including issuing recommendations for ongoing curricular renewal and guidelines for potential development of new and revised programs. Robust discussions continued, culminating in the May 2020 Faculty Council meeting, where another 7 suspensions were approved to streamline Augustana's first-level specialization offerings, and several other redesigned programs were accepted to move towards implementation, mostly with near-unanimous support.

## **3.2** Identify financial impacts and plans for reallocation of internal resources, particularly staff and classroom and lab space.

One of the primary mandates of the Augustana curricular review was to offer opportunities to optimize enrollment in a revised curriculum to take better advantage of the current faculty and staff complement. As such, the proposed changes will not require additional staff or resources, but rather enable Augustana to more efficiently utilize the staff and space currently available. Over time, these changes should also enable a decreased dependency on contract academic teaching staff.

### **SECTION B: SUSPENSION EXTENSION**

### **SECTION 1: RATIONALE**

**1.1** *Describe the rationale for original suspension request. (Attach ministry approval letter for the original suspension.)* 

**1.1.1** *Explain why the extension is needed and include supporting evidence (e.g., active students have not completed graduation requirements).* 

- **1.2** If there are students still in the program, describe how they will be supported to complete graduation requirements while the suspension is in place.
- **1.3** *Explain how the duration of the suspension extension was determined.*

#### **OTHER CONSIDERATIONS**

Please indicate if there are additional factors you would like the Ministry to consider when reviewing this proposal.

Advanced Education

**RECOMMENDATION (FOR DEPARTMENT USE)** 

Recommendation(s)

**Rationale for Recommendation:** 

Reviewer(s)

**Date Completed** 



For the Meeting of September 9, 2020

FINAL Item No. 7

### Governance Executive Summary Action Item

Agenda Title	Proposal for the Termination of the Bachelor of Education, Adult
_	Education Route

#### Motion

THAT the GFC Academic Planning Committee recommend that the Board of Governors approve the termination of the Bachelor of Education, Adult Education route, as submitted by the Faculty of Education and as set forth in Attachment 1, to be effective upon final approval.

#### ltem

Action Requested	□ Approval
Proposed by	Dr. Jennifer Tupper, Dean, Faculty of Educations
Presenter(s)	Dr. Bill Dunn, Associate Dean, Teacher Education, Faculty of Education

#### Details

Office of Administrative	Provost and Vice-President (Academic)
Responsibility The Purpose of the Proposal is	To seek recommendation of the termination of the Bachelor of
(please be specific) Executive Summary (outline the specific item – and remember your audience)	Education, Adult Education route. The Bachelor of Education (B.Ed.) program offered by the Faculty of Education has three routes: Elementary Education, Secondary Education, and Adult Education. The Elementary Education and Secondary Education routes lead to K-12 teacher certification. The Adult Education route does not lead to teacher certification since it is geared toward educating adults in colleges and other settings. Students were last admitted to the Adult Education route in 2002, and only four students were admitted in that year. Applications and enrolment had decreased in the years leading up to 2002. The reasons for the decline are not entirely clear but may be related to changing needs in colleges and other adult education settings. Without enough students to run a viable program, the Faculty of Education placed a
	moratorium on new admissions after the 2002 intake. The last students completed the program in approximately 2006. In 2015, the Faculty of Education was advised that it was necessary to seek government approval for an official suspension, termination, or reactivation. The Faculty of Education requested a suspension, which was approved for two years, beginning on July 1, 2016. The approval letter indicated that the program should be either terminated or reactivated at the end of the two-year suspension period. Now that the two-year suspension period has ended, there is still a lack of evidence that the viability of the program has improved since the original moratorium. Furthermore, given that the program has not been offered in many years, program review and renewal would need to occur prior to reactivated now or terminated now and possibly reactivated at some point in the future, it will still be necessary to submit an updated



Item No. 7

	appropriate to terminate the program at this time. If viability questions are resolved and program renewal carried out, a new program could be proposed at that time.
Supplementary Notes and context	As of June, 2019, the Board of Governors approves program suspensions and has delegated authority to General Faculties Council to approve program terminations, but because this suspension/termination process started prior to June 2019 under the former approval process, the Board will need to approve this termination

## Engagement and Routing (Include meeting dates)

<ul> <li>Consultation and Stakeholder Participation (parties who have seen the proposal and in what capacity)</li> <li>For information on the protocol see the <u>Governance</u> <u>Resources section Student</u></li> <li>Students in the Department of Educational Policy Studies;</li> <li>Chair of the Department of Educational Policy Studies (Dr. Larry Prochner and Dr. Jorge Sousa, Acting Chair January 1 – June 30, 2020);</li> <li>Faculty of Education Undergraduate Student Services Office;</li> <li>Faulty of Education Students' Association;</li> <li>Dean of the Faculty of Education (Dr. Jennifer Tupper);</li> <li>Office of the Registrar;</li> <li>Dr. Tammy Hopper, Vice-Provost (Academic Programs). <u>Those who have been <b>informed</b>:</u></li> </ul>		Those who are actively participating:		
<ul> <li>(parties who have seen the proposal and in what capacity)</li> <li>For information on the protocol see the <u>Governance Resources section Student</u></li> <li>Students in the Department of Educational Policy Studies;</li> <li>Chair of the Department of Educational Policy Studies (Dr. Larry Prochner and Dr. Jorge Sousa, Acting Chair January 1 – June 30, 2020);</li> <li>Faculty of Education Undergraduate Student Services Office;</li> <li>Faulty of Education Students' Association;</li> <li>Dean of the Faculty of Education (Dr. Jennifer Tupper);</li> <li>Office of the Registrar;</li> <li>Dr. Tammy Hopper, Vice-Provost (Academic Programs).</li> </ul>	Consultation and Stakeholder			
proposal and in what capacity)Programs and Services, Faculty of Education <for information="" on="" the<br=""></for> protocol see the Governance Resources section Student Participation Protocol>Students in the Department of Educational Policy Studies; <ul><li>Chair of the Department of Educational Policy Studies (Dr. Larry Prochner and Dr. Jorge Sousa, Acting Chair January 1 – June              30, 2020);</li><li>Faculty of Education Undergraduate Student Services Office;              Faulty of Education Students' Association;              Dean of the Registrar;              Dr. Tammy Hopper, Vice-Provost (Academic Programs).</li></ul>	•			
<ul> <li><for <u="" information="" on="" protocol="" see="" the="">Governance <u>Resources section Student</u></for></li> <li>Students in the Department of Educational Policy Studies;</li> <li>Chair of the Department of Educational Policy Studies (Dr. Larry Prochner and Dr. Jorge Sousa, Acting Chair January 1 – June 30, 2020);</li> <li>Faculty of Education Undergraduate Student Services Office;</li> <li>Faulty of Education Students' Association;</li> <li>Dean of the Faculty of Education (Dr. Jennifer Tupper);</li> <li>Office of the Registrar;</li> <li>Dr. Tammy Hopper, Vice-Provost (Academic Programs).</li> </ul>		Dr. Maryanne Doherty, Associate Dean, Undergraduate		
<ul> <li><for <u="" information="" on="" protocol="" see="" the="">Governance <u>Resources section Student</u> <u>Participation Protocol&gt;</u></for></li> <li>Students in the Department of Educational Policy Studies;</li> <li>Chair of the Department of Educational Policy Studies (Dr. Larry Prochner and Dr. Jorge Sousa, Acting Chair January 1 – June 30, 2020);</li> <li>Faculty of Education Undergraduate Student Services Office;</li> <li>Faulty of Education Students' Association;</li> <li>Dean of the Faculty of Education (Dr. Jennifer Tupper);</li> <li>Office of the Registrar;</li> <li>Dr. Tammy Hopper, Vice-Provost (Academic Programs).</li> </ul>	proposal and in what capacity)	Programs and Services, Faculty of Education		
<ul> <li>protocol see the <u>Governance</u> <u>Resources section Student</u></li> <li>Chair of the Department of Educational Policy Studies,</li> <li>Prochner and Dr. Jorge Sousa, Acting Chair January 1 – June 30, 2020);</li> <li>Faculty of Education Undergraduate Student Services Office;</li> <li>Faulty of Education Students' Association;</li> <li>Dean of the Faculty of Education (Dr. Jennifer Tupper);</li> <li>Office of the Registrar;</li> <li>Dr. Tammy Hopper, Vice-Provost (Academic Programs).</li> </ul>		Those who have been <b>consulted</b> :		
Resources section Student         Participation Protocol>         Prochner and Dr. Jorge Sousa, Acting Chair January 1 – June 30, 2020);         Faculty of Education Undergraduate Student Services Office;         Faulty of Education Students' Association;         Dean of the Faculty of Education (Dr. Jennifer Tupper);         Office of the Registrar;         Dr. Tammy Hopper, Vice-Provost (Academic Programs).		<ul> <li>Students in the Department of Educational Policy Studies;</li> </ul>		
Participation Protocol>         Participation Protocol>         So, 2020);         Faculty of Education Undergraduate Student Services Office;         Faulty of Education Students' Association;         Dean of the Faculty of Education (Dr. Jennifer Tupper);         Office of the Registrar;         Dr. Tammy Hopper, Vice-Provost (Academic Programs).		Chair of the Department of Educational Policy Studies (Dr. Larry		
<ul> <li>Faculty of Education Undergraduate Student Services Office;</li> <li>Faulty of Education Students' Association;</li> <li>Dean of the Faculty of Education (Dr. Jennifer Tupper);</li> <li>Office of the Registrar;</li> <li>Dr. Tammy Hopper, Vice-Provost (Academic Programs).</li> </ul>		Prochner and Dr. Jorge Sousa, Acting Chair January 1 – June		
<ul> <li>Faulty of Education Students' Association;</li> <li>Dean of the Faculty of Education (Dr. Jennifer Tupper);</li> <li>Office of the Registrar;</li> <li>Dr. Tammy Hopper, Vice-Provost (Academic Programs).</li> </ul>	Participation Protocol>	30, 2020);		
<ul> <li>Dean of the Faculty of Education (Dr. Jennifer Tupper);</li> <li>Office of the Registrar;</li> <li>Dr. Tammy Hopper, Vice-Provost (Academic Programs).</li> </ul>		<ul> <li>Faculty of Education Undergraduate Student Services Office;</li> </ul>		
<ul> <li>Office of the Registrar;</li> <li>Dr. Tammy Hopper, Vice-Provost (Academic Programs).</li> </ul>		<ul> <li>Faulty of Education Students' Association;</li> </ul>		
Dr. Tammy Hopper, Vice-Provost (Academic Programs).		<ul> <li>Dean of the Faculty of Education (Dr. Jennifer Tupper);</li> </ul>		
Those who have been informed:		Dr. Tammy Hopper, Vice-Provost (Academic Programs).		
		<u>Those who have been <b>informed</b></u> :		
<ul> <li>Department of Educational Policy Studies Council</li> </ul>		<ul> <li>Department of Educational Policy Studies Council</li> </ul>		
Undergraduate Academic Affairs Council		•		
Faculty of Education Council				
	•••	Department of Educational Policy Studies Council – January 17th, 2020		
(including meeting dates) (for recommendation) - Motion to terminate was defeated by the	(including meeting dates)			
council);				
		Faculty of Education Undergraduate Academic Affairs Council (UAAC) –		
		February, 13, 2020 (for recommendation) – Motion to terminate was		
Council;		passed by UAAC with delegated authority from the Education Faculty		
Education Faculty Council – May 6, 2020 (for recommendation) –		,		
Minutes from February 13 UAAC meeting were received with no request				
to reconsider the UAAC decision.				
		(Note: All of the above-noted committees include undergraduate student		
representation: 7 students on the Department of Educational Policy				
Studies Council; 3 students on the Faculty of Education Undergraduate				
Academic Affairs Council; 2 students on the Faculty of Education				
Council)				
GFC Academic Standards Committee - June 25, 2020		,		
GFC Academic Planning Committee - September 9, 2020		GFC Academic Planning Committee - September 9, 2020		
General Faculties Council - September 28, 2020				
Board Learning, Research, and Student Experience Committee -				
October 2, 2020		October 2, 2020		
Board of Governors - October 16, 2020				

Item No. 7

### Strategic Alignment

Alignment with For the Public Good	<ul> <li>GOAL: SUSTAIN our people, our work, and the environment by attracting and stewarding the resources we need to deliver excellence to the benefit of all.</li> <li>Objective 21: Encourage continuous improvement in administrative, governance, planning, and stewardship systems, procedures, and policies that enable students, faculty, staff, and the institution as a whole to achieve shared strategic goals.</li> </ul>	
Alignment with Core Risk Area	<ul> <li>Please note below the specific institution addressing.</li> <li>□ Enrolment Management</li> <li>□ Faculty and Staff</li> <li>□ Funding and Resource Management</li> <li>□ IT Services, Software and Hardware</li> <li>□ Leadership and Change</li> <li>□ Physical Infrastructure</li> </ul>	<ul> <li>□ Relationship with Stakeholders</li> <li>□ Reputation</li> <li>□ Research Enterprise</li> <li>□ Safety</li> <li>□ Student Success</li> </ul>
Legislative Compliance and jurisdiction	Post-Secondary Learning Act (PSLA) Academic Standards Committee Academic Planning Committee General Faculties Council Board Learning, Research and Student Experience Committee	

Attachments (each to be numbered 1 - <>)

- 1. Proposal Template: Termination of the Bachelor of Education, Adult Education route (4 pages)
- 2. Approval Letter 2016 BEd Adult Rout Suspensions' (1 page)

### Prepared by:

Dr. Bill Dunn, Associate Dean, Teacher Education, Undergraduate Student Services, Faculty of Education, wdunn@ualberta.ca.

Dr. Maryanne Doherty, Associate Dean, Undergraduate Programs and Services, Undergraduate Student Services, Faculty of Education, mdoherty@ualberta.ca.



## GFC ACADEMIC PLANNING COMMITTEE For the Meeting of September 9, 2020

Item No. 7

Advanced Education

### **Proposal Template: Program Termination**

### SECTION 1: PROPOSAL INFORMATION

**1.1** Fill in the table below:

Institution	University of Alberta	
Program/specialization name	Adult Education Route, Faculty of Education	
Credential awarded	Bachelor of Education, Adult Education Route	
Proposed effective date of termination	Immediate	

### 1.2 Confirm whether:

**1.2.1**  $\boxtimes$  This term ination proposal was preceded by a m in istry approved suspension period.

 $\Box$  This term ination proposal was<u>not</u> preceded by a ministry-approved suspension period.

**1.2.1a** If this proposal was preceded by a suspension, attach approval letter.

### See Attached

- **1.2.1b** If this proposal was not preceded by a suspension, explain why ministry approval for a suspension was not sought prior to requesting a termination.
- **1.2.1c** If not preceded by suspension, indicate when students were last admitted into the program/specialization.
- 1.2.2  $\boxtimes$  N o active students remain in the program.
  - $\Box$  A ctive program students remain in the program.

### **SECTION 2: RATIONALE**

**2.1** Identify reason(s) for termination with supporting evidence (e.g., low student demand, declining labour market demand, institutional capacity, provincial priorities, etc.).

Students were last admitted to this program in 2002, and only four students were admitted in that year. Applications and enrolment had decreased in the years leading up to 2002. Without enough students to run a viable program, the Faculty of Education placed a moratorium on new admissions. The last students completed the program in approximately 2006.

In 2015, the Faculty of Education was advised that it was necessary to seek government approval for an official suspension, termination, or reactivation. The Faculty of Education requested a suspension, which was approved for two years, beginning on July 1, 2016. The approval letter indicated that the program should be either terminated or reactivated at the end of the two-year suspension period.

Now that the two-year suspension period has ended, there is still a lack of evidence that the viability of the program has improved since the original moratorium. Furthermore, given that the program has not been offered in many years, program review and renewal would need to occur prior to reactivation. In other words, regardless of whether the program is reactivated now or terminated now and possibly reactivated at some point in the future, it will still be necessary to submit an updated program proposal for government approval. Therefore, it seems appropriate to terminate the program at this time. If viability questions are resolved and program renewal carried out, a new program could be proposed at that time.

**2.2** Provide specific information about which internal governance body approved the termination, and provide date of approval. (Attach copy of minutes or motions.)

### See Attached

### **SECTION 3: ACCESS**

**3.1** Identify student access considerations and risks for Campus Alberta (include information about related programs or other avenues available to students to prepare for careers/employment and/or further educational opportunities).

Since no student has been admitted into the Adult Education route since 2002, there are no adverse impacts on current students or for Campus Alberta.

**3.2** If this program or specialization is unique in the province, describe the consultation(s) undertaken within Campus Alberta to investigate the feasibility of program/specialization transfer.

Advanced Education

This was a unique program in Alberta, but consultation with various stakeholders during the suspension phase clearly identified that the current route and requirements were both cumbersome and no longer in demand. The Faculty of Education may consider developing a new version of the program that is more responsive to the current context.

**3.3** Describe the consultation process that occurred with students at your institution regarding this programming change.

We contacted the Education Students' Association to seek input and were advised that there were no concerns. Since the program has not been active since 2002, this programming change is not likely to impact students negatively.

#### **SECTION 4: IMPACT**

**4.1** Describe the consultation process that occurred with other stakeholders (e.g., advisory committees, regulatory bodies, employers, etc.) affected by this programming change.

Since the program has not been offered for over 10 years, no impact on external stakeholders is anticipated by this programming change.

**4.2** Describe plans for communicating the termination decision to stakeholders, particularly regulatory bodies (if applicable) and other Campus Alberta institutions.

Since the program has not been offered for over 10 years, and there will be no anticipated impact on external stakeholders by this programming change there are no plans to communicate the termination decision. Any pertinent audiences are, therefore, already aware that this program will be terminated.

**4.3** Describe plans for reallocation of resources previously used for this program/specialization and identify budget and staffing impacts.

Due to the fact that this route has not been offered for over 10 years, reallocation of resources will not be necessary. Faculty members in this area will continue to contribute their expertise toward other programming in the Faculty of Education. Consequently, classroom space, human resources and budget support are not affected.

### **OTHER CONSIDERATIONS**

Please indicate if there are additional factors you would like the ministry to consider when reviewing this proposal.

None.

### **RECOMMENDATION (FOR DEPARTMENT USE)**

Recommendation(s):

**Rationale for Recommendation:** 

Reviewer(s):

Date Completed:

Advanced Education

**Deputy Minister** 

6th Floor, Commerce Place 10155 - 102 Street Edmonton, Alberta T5J 4L5 Canada Telephone 780-415-4744 Fax 780-422-1801 www.advancededucation.alberta.ca

#### AR 49688

June 28, 2016

Dr. David Turpin President and Vice-Chancellor University of Alberta 2-24 South Academic Building Edmonton AB T6G 2G7



Dear Dr. Turpin:

Advanced Education has completed its review of University of Alberta's proposal to suspend the Bachelor of Education Adult program. The department approves the suspension for the term of July 1, 2016 to June 30, 2018.

The department approves the suspension on the understanding that The Board of Governors or delegated institutional authority proposes suspension due to no enrolment in the program. I request that, six months prior to the suspension end date, the university either reactivate or terminate the program through a submission to the Provider and Program Registry System.

Under the Programs of Study Regulation, proposed changes to this program require ministry approval. This includes changes to the program of studies, name, load, or duration, as well as the suspension of admissions, termination, reactivation, or transfer.

I appreciate the University of Alberta's commitment to high-quality programming and your ongoing process of program review and renewal.

Sincerely,

Far Rod Skura Deputy Minister

> cc: Honourable Marlin Schmidt Minister of Advanced Education

> > Michael Phair, Chair, Board of Governors, University of Alberta