

# **Board of Governors** Board of Governors **Open Session Minutes**

Friday, June 21, 2013 2-31 South Academic Building (SAB) 8:00 AM - 12:00 PM

# **ATTENDEES:**

Voting Members:	
Mike Belosevic	Board Member, General Faculties Council
Brent Epperson	Board Member, Graduate Students' Association, President, GSA
Don Fleming	Board Member, Alumni
Douglas O. Goss	Board Chair, General Public
Jane Halford	Board Member, Alumni
Agnes Hoveland	Board Member, General Public
Shenaz Jeraj	Board Member, General Public
Brent Kelly	Board Member, Students' Union, SU Appointee
Petros Kusmu	Board Member, Students' Union, President, SU
Don Matthew	Board Member, General Public
Ove Minsos	Board Member, General Public
Jerry Naqvi	Board Member, Public
Christopher Pu	Board Member, Non-Academic Staff, NASA Appointee
Wayne Renke	Board Member, Academic Staff (AAS:UA)
Bernd Michael Reuscher	Board Member, Senate
Indira Samarasekera	Board Member, President
Robert H. Teskey	Board Member, General Public
Dick Wilson	Board Member, General Public
Ralph Young	Board Member, Chancellor
Raph Toung	board Member, Onancellor
Non-Voting Officials Approved by the President:	
Lorne Babiuk	Vice-President (Research)
Phyllis Clark	Vice-President (Finance and Administration)
Martin Ferguson-Pell	Acting Provost and Vice-President (Academic)
Marion Haggarty-France	University Secretary
Brad Hamdon	General Counsel
Don Hickey	Vice-President (Facilities and Operations)
Marcia Lang	Chief of Staff and University Relations
O'Neil Outar	Vice-President (Advancement)
Regrets:	
Colleen Skidmore	Vice-Provost (Academic)
Debra Pozega Osburn	Vice-President (University Relations)
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Presenter(s):	
Jim Hole	Former Board Member, Alumni; Former Chair, Board Safety, Health and
	Environment Committee
Bob Kamp	Chair, Board Investment Committee
Anastasia Lim	Executive Director, University Relations
Mary Persson	Associate Vice-President (Audit and Analysis) and University Auditor
o. <i>"</i>	

<u>Staff:</u> Deborah Holloway, Board Secretary and Manager of Board Services Juli Zinken, Assistant Board Secretary

# **OPENING SESSION**

- 1. Chair's Session
- 1.1 Call to Order and Confirmation of Quorum

Ms Holloway confirmed that the attendance constituted quorum. The Chair called the meeting to order at 8:00 a.m.

1.2 Approval of Open Session Agenda

The motion was moved and seconded.

THAT the Board of Governors approve the Open Session Agenda, as circulated.

CARRIED

# 1.3 Conflict of Interest – Opportunity for Declaration related to Agenda

The Chair made note of the following:

- The University of Alberta has policy and procedure in place for Conflict of Interest and Conflict of Commitment, and Board members make annual disclosures.
- In addition, Board members must declare any conflict related to the Board Agenda of each meeting and, in the event of such conflict, absent themselves from the discussion and voting on the item.
- The Post-Secondary Learning Act, Section 16(5) states that: The members of the board must act in the best interests of the university.

The Chair invited members to declare conflicts of interest related to the Open Session Agenda of the meeting. The Chair observed no declarations and declared that the question was duly asked and answered.

# 1.4 Chair's Remarks

### Discussion:

The Chair noted that Mr Petros Kusmu had received the Ministerial Order for his appointment and is therefore now a voting member of the Board. Mr Brent Kelly also received his Ministerial Order for his second term. He also reported that Mr Jim Hole's term has expired and the Ministerial Order arrived appointing Jane Halford as the Alumni Representative to the Board. He asked members to join him in thanking Mr Hole for his dedication to the Board and his passionate advocacy for the University of Alberta, and in welcomed Jane Halford to her first meeting of the Board of Governors.

The Chair addressed the recent flooding impacting our sister institutions and asked that the Administration provide them with appropriate assistance.

The motion was moved and seconded.

THAT the Board of Governors instructs Administration to lend its support and assistance wherever possible to its sister institutions in Southern Alberta in light of the current emergencies declared as a result of the recent flood.

### 2. <u>Report of the President</u>

Materials before members are contained in the official meeting file.

In addition to her written report, the President updated members regarding the following matters:

- The President reported that the 2013 Spring Convocation success was a great success. More than 6,600 students graduated, and the eleven Honorary Degree recipients were very well-received.
- University of Alberta alumnus and co-founder of *PopCap* games, Jason Kapalka, gave a \$1 million gift to the Writer-in-Residence Program in the Department of English. Mr Kapalka, who co-created popular games such as *Bejeweled* and *Plants vs. Zombies*, credits his years as an undergraduate and graduate student in the Faculty of Arts to his success in the video game industry. In addition to his sizeable contribution to the Writer-in-Residence endowment, Mr Kapalka has provided funding:
  - 1) to endow an award named after his friend, Darren Zenko, which will allow two or three students to attend a writing course at the Banff Centre;
  - 2) for the Glass Buffalo, the U of A student literary magazine;
  - 3) and funds to refurnish the creative writing room in the Department of English and Film Studies.
- The Centennnial Centre for Interdisciplinary Science (CCIS) received the LEED (Leadership in Energy and Environmental Design (LEED) Silver designation from the Canada Green Building Council. The Silver certification was awarded to the CCIS for meeting or exceeding performance in five key areas of human and environmental health" sustainable site development, water efficiency, energy efficiency, materials selection and indoor environment quality.

The President also provided an update regarding the status of the draft Memorandum of Understanding (MOU) that must be submitted to the Ministry of Enterprise and Advanced Education by October 31, 2013. She noted that the MOU would comprise three sections: Campus Alberta; the Comprehensive Academic Research Institution; and the University of Alberta. The Preamble of the draft MOU refers to the principles of academic freedom and administrative autonomy.

The President responded to questions and comments from members regarding the following matters: whether the MOU was being developed collaboratively with the Provincial Government; when the draft document would be available for feedback; how the outcomes of the Board of Governors' Strategic Retreat would be reflected in the document; whether the Ministry had responded to the Comprehensive Institutional Plan; whether the Government plans to open the Post-Secondary Learning Act (PSLA); and whether there would be value to striking a task force for selective review of the of the PSLA should it be opened.

# 3a. Approval of the Open Session Minutes of May 10, 2013.

Materials before members are contained in the official meeting file.

The motion was moved and seconded.

The Chair accepted an editorial amendment.

THAT the Board of Governors adopt the Open Session Minutes of its meeting on May 10, 2013, as amended.

### 3b. Approval of the Open Session Minutes of June 3, 2013.

Materials before members are contained in the official meeting file.

The motion was moved and seconded.

THAT the Board of Governors adopt the Open Session Minutes of its meeting on June 3, 2013.

CARRIED

# ACTION ITEMS

- 4. <u>Report of the Finance and Property Committee</u>
- 4.1 <u>Budget Principles</u>

Materials before members are contained in the official meeting file.

### Presenters: Martin Ferguson-Pell; Phyllis Clark

*Purpose of the Proposal:* On March 7, 2013, the Provincial Government tabled a budget that revealed an unexpected and significant reduction in the level of funding for Alberta's post-secondary sector. The University's Campus Alberta grant was reduced by 7.2 per cent, or \$43 million. This dramatic cut in funding, continuing restrictions on tuition revenue, the economic reality of low interest rates, and inflationary pressures on expenditures have resulted in substantial consolidated budget deficiencies in the current and forecast years.

In response to these budget pressures and as outlined in the University's 2013 Comprehensive Institutional *Plan (CIP)*, the University has developed a three-year plan that will bring the consolidated budget into a balanced position. The plan will require significant restructuring of the academy and administrative operations.

As the University initiates academic, administrative, and operational planning to achieve restructuring and reorganization of academic and operational programs, the University has developed a set of budget principles as a guide in decision making.

### Discussion:

Dr. Ferguson-Pell reviewed a set of reference points and principles designed to provide clear direction to budget planning.

He responded to a question from a member regarding point two of the principles regarding the emphasis on service.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee and General Faculties Council, approve the budget principles that will guide the University in developing the strategies that will enable the institution to achieve a sustainable budget, as provided by the President's Executive Committee and as set forth in Attachment 1, to take effect upon final approval.

### 4.2 University of Alberta Universal Transit Pass (UPass) Fees

Materials before members are contained in the official meeting file.

Presenters: Brent Epperson; Petros Kusmu; Phyllis Clark

*Purpose of the Proposal:* To recommend approval of the new structure for the University of Alberta Universal Transit Pass (UPass) fees, subject to the finalization and execution of the contracts between the parties. Administration will assess and collect the fees on behalf of the SU and the GSA and remit to the City of Edmonton, City of St. Albert and County of Strathcona.

#### Discussion:

Ms Clark introduced the item, stressing the importance and positive impact of the program. She noted that, for the sake of stability, it would be ideal to secure the agreement for two years.

Mr Kusmu noted that fewer students voted in favour of the program than in the past, likely due to the increased cost. He added that the U-Pass subsidy may pose a challenge due to recent budget cuts.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee, approve the University of Alberta Universal Transit Pass (UPass) fees for 2013-14 and 2014-15, as set forth in Attachment I of the agenda documentation, subject to the finalization and execution of the contracts between the parties, and to take effect September 1, 2013.

CARRIED

### 4.3 <u>TEC Edmonton Funding Extension: Motion to Replace Motion expiring on December 31, 2013</u>

Materials before members are contained in the official meeting file.

Presenters: Phyllis Clark

*Purpose of the Proposal:* Supersedes the motion approved by the Board on December 5, 2008.

### Discussion:

[Board Secretary's note: Mr Teskey declared the potential for conflict of interest as he is a member of the TEC Edmonton Board, noting he would excuse himself should a conflict develop.]

Ms Clark provided an overview of and highlights of TEC Edmonton activities for 2012/13, outlining the positive impacts of continuing the joint venture and detailing the financial commitment required. She highlighted two points in the materials before members: 1) Should the Government of Alberta move to take over TEC Edmonton, all funding would be withdrawn; and 2) Should the Government of Alberta initiate a similar venture, the University would look to revise the current agreement accordingly.

She responded to questions and comments from members regarding the following matters: whether the two highlighted points above should be incorporated into the motion; how the University ranks compared to other Canadian universities related to commercialization of technology; the definition of an angel investor; and whether TEC Edmonton serves as a match-maker for start-up enterprises

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee, approve that the University of Alberta continue the joint venture (TEC Edmonton) with Edmonton Economic Development Corporation (EEDC) and that the Board of Governors, on the recommendation of the Board Finance and Property Committee, approve a financial commitment to TEC Edmonton of \$1.5M per year for three (3) years, from 2014 to 2016, to fund operating costs. The Board will receive a report on TEC Edmonton activities on an annual basis and as otherwise requested, through the Office of the Vice-President (Research).

# CARRIED

# 4.4 <u>St. Joseph's College (SJC) – Women's Residence: Land Transfer</u>

Materials before members are contained in the official meeting file.

Presenters: Don Hickey

*Purpose of the Proposal:* To outline the staged disposition of land acquired by the University of Alberta for the purpose of designing, building and financing a new women's residence for St. Joseph's College.

Discussion:

Mr Hickey introduced the item, noting that the project would help the University get closer to its target of 25 percent beds versus enrolment, whereas current capacity is at 14 percent. He reviewed the project's risk assessment, pro forma scenarios, and parking options, and informed the Board that the University can borrow at lower rates than an affiliated institution which is why this agreement is necessary. The University would provide fee-for-service on the project and, if the mortgage defaults, would gain the building, land and lease. He added that consultation with neighbouring communities had been undertaken.

He responded to questions and comments from members regarding the following matters: whether the design would be architecturally complimentary to the existing building; and the history of St. Joseph's College and St. Stephen's College at the University of Alberta.

The motion was moved and seconded.

Motion 1:

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee, approve the acquisition of Block 3 Plan 221 E.T. from St. Joseph's College for the nominal amount of one dollar (\$1.00).

CARRIED

The motion was moved and seconded.

Motion 2:

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee, approve, upon acquisition of Block 3 Plan 221 E.T., the transfer back of the land legally described as Lots 1 and 2 Block 3 Plan 221 E.T. containing approximately 0.656 hectares to St. Joseph's College for the nominal amount of one dollar (\$1.00).

The motion was moved and seconded.

Motion 3:

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee:

- a) execute a Land Transfer Resolution to approve the transfer back of the land legally described as Lot 3 Block 3 Plan 221 E.T., subject to the prior approval of the Lieutenant Governor in Council under section 67 of the Post-secondary Learning Act, containing approximately 0.475 hectares to St. Joseph's College for the nominal amount of one dollar (\$1.00), to be completed upon St Joseph's College paying to the university sufficient funds, pursuant to the land lease, to permit the university to pay in full and discharge the mortgage granted by the university to the Alberta Capital Finance Authority to fund the development and construction of the residence; and
- b) make application to the Minister of Infrastructure for the required approval of the Lieutenant Governor in Council for the granting of the transfer outlined in a) of Motion 3, as set forth in Attachment 5.

CARRIED

# 4.5 <u>St. Joseph's College (SJC) – Women's Residence: Capital Expenditure Authorization Request</u>

Materials before members are contained in the official meeting file.

Presenters: Don Hickey

*Purpose of the Proposal:* St. Joseph's College (SJC), an affiliated Catholic College, offers academic, campus ministry, and student residence services to University of Alberta students. Currently, the residence is an all-male residence housing 64 University students located on 89th Avenue. This project aims to introduce 282 additional beds to the on-campus housing inventory in an all-female residence. The absence of such a housing option is a deterrent to some cultures and communities with respect to sending students to the University of Alberta.

Discussion:

This item was discussed under item 4.4 above.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee, approve a capital expenditure of thirty-five million (\$35,000,000) in Canadian funds for the total project cost for the construction of the St. Joseph's College – Women's Residence.

CARRIED

# 4.6 St. Joseph's College (SJC) – Women's Residence: Borrowing Resolution and Order in Council

Materials before members are contained in the official meeting file.

Presenters: Don Hickey

Purpose of the Proposal: To obtain financing for portion of the design and construction of the St. Joseph's

College (SJC) – Women's Residence project. A borrowing resolution and borrowing motion requires the approval of the Board of Governors, based on the recommendation of Board Finance and Property Committee, in order that the required Order in Council may be obtained from the Government of Alberta prior to undertaking construction of the facility.

### Discussion:

A request was made and accepted to amend the motion to reflect that the interest rate would not exceed 4.75% not 4.25% as reflected in the document before members.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee:

- a) execute a Borrowing Resolution requesting approval of mortgage financing for the design and construction of the St. Joseph's College - Women's Residence project for a total borrowing amount not to exceed thirty million five hundred thousand dollars (\$30,500,000) in Canadian funds for a term of not more than thirty (30) years at an interest rate of not more than four and three quarter percent (4.75%); and
- b) make application to the Minister of Infrastructure for the required approval of the Lieutenant Governor in Council.

# **CARRIED** as amended

### 4.7 Appendix XIX: South Campus Long Range Development Plan Amendment 2013

Materials before members are contained in the official meeting file.

### Presenters: Anastasia Lim; Don Hickey

*Purpose of the Proposal:* Concluding over four years of campus planning activities and in consultation with neighbouring communities consistent with *Appendix XVIII: University of Alberta Consultation Protocol*, the purpose is to amend the University's *Long Range Development Plan (LRDP)* and, more specifically, Sectors 12, 13, and 14 located at the University's South Campus

### Discussion:

[Board Secretary's Note: Dr Belosevic declared a conflict of interest and noted that he would abstain from voting on this matter]

Mr Hickey introduced the item, noting that this is a long-term land use document for the University with some required flexibility, but noting that any future developments would seek appropriate Governance approval. He highlighted the University's extensive community consultation process with both the City of Edmonton and neighbouring communities. He indicated that all open house comments will be considered in sector planning and expressed confidence that the University did its due diligence in consultation. Mr Hickey stressed that there had been no changes to these principles since 2002.

Mr Hickey responded to questions and comments from members regarding the following matters: appreciation from Mr Wilson, Chair, Board Finance and Property Committee, and Ms Hoveland, Chair, Board University Relations Committee for the thoroughness and value of the quarterly community engagement reports provided by Administration to the two Committees; and how the quality of architecture and physical environment would be maintained.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee and the GFC Facilities Development Committee, approve the proposed Appendix XIX: South Campus Long Range Development Plan Amendment 2013, as set forth in Attachment 2, as the basis for further planning; and approve the concurrent rescission of 'Section 6.2' of the Long Range Development Plan 2002.

### 4.8 Students' Union Building: Addition and Renovation - Capital Expenditure Authorization Request

Materials before members are contained in the official meeting file.

Presenters: Don Hickey, Petros Kusmu

*Purpose of the Proposal:* To obtain Board of Governors approval for the expenditure of \$13,400,000.00 to allow for the construction of the Students' Union Building (SUB) - Addition and Renovation.

Discussion:

Mr Hickey introduced the item and reviewed the scope of the project, the University's Memorandum of Understanding with the Students' Union regarding borrowing and cost-recovery project management, and noted that the pro formas were developed with and approved by the Government. He noted that while the project would be completed by the Students' Union, a major tenant in the building, the borrowing would come through the University for reasons similar to those stated regarding St. Jospeh's Women's Residence.

Mr Kusmu added that the building is a hub for student services. Since it was built in 1967, enrollment has doubled but the building has not been upgraded. He noted his confidence in the ability to repay the loan through levies.

The presenters responded to questions and comments from members regarding the following matters: details regarding the renovations and floor plans; and whether the term of the increase in the fees matched the term of the financing.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee, approve a capital expenditure of Thirteen Million Four Hundred Thousand dollars (\$13,400,000) in Canadian funds for the total project cost for the construction of the Students' Union Building – Addition and Renovation project.

CARRIED

### 4.9 <u>Students' Union Building: Addition and Renovation - Borrowing Resolution</u>

Materials before members are contained in the official meeting file.

Presenters: Don Hickey

*Purpose of the Proposal:* To obtain financing for the student fee supported portion of the design and construction of the Students' Union Building: Addition and Renovation project.

Discussion:

Discussion for this item took place under item 4.8 above.

A request was made and accepted to amend the motion to reflect that the interest rate would not exceed 4.75% not 4.25% as reflected in the document before members.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee, execute a Borrowing Resolution requesting approval of financing for the design and construction of the Students' Union Building: Addition and Renovation project for a total borrowing amount not to exceed Thirteen Million Dollars (\$13,000,000) in Canadian funds for a term of not more than twenty-five (25) years at an interest rate of not more than four and three quarter percent (4.75%).

CARRIED as amended

# 5. <u>Report of the Audit Committee</u>

# 5.1 Fraud and Irregularity Reporting and Response Procedure

Materials before members are contained in the official meeting file.

Presenters: Mary Persson; Phyllis Clark

*Purpose of the Proposal:* To bring the President and Vice-Chancellor into the Fraud and Irregularity Reporting and Response Procedure when incidents or complaints are made involving a Vice-President or a direct report to a Vice-President.

# Discussion:

Ms Clark introduced the item noting that the change is proposed to avoid conflict of interest should a member of the Senior Administration be involved in an issue.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Audit Committee, approve the revision, as noted in the attached document, to the Fraud and Irregularity Reporting and Response Procedure.

CARRIED

# 6. <u>Report of the Investment Committee</u>

# 6.1 Investment Committee Terms of Reference

Materials before members are contained in the official meeting file.

Presenters: Bob Kamp

Purpose of the Proposal: To update the current Terms of Reference for the Board Investment Committee.

Discussion:

Mr Kamp presented the item, noting that the suggested changes would allow an increased number of members drawn from the general public, and to delegate to Administration the management of investment managers.

He responded to questions and comments from members regarding the following matters: where the authority currently lies regarding the management of fund investment managers; and the role of investment managers.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Investment Committee, approve the revised Terms of Reference for the Board Investment Committee, as set forth in Attachment 1 to the agenda documentation.

CARRIED

#### 6.2 University Funds Investment Policy

Materials before members are contained in the official meeting file.

Presenters: Bob Kamp

Purpose of the Proposal: To implement a revised University Funds Investment Policy that is expected to have a higher probability of maintaining the real value of the Unitized Endowment Pool (UEP) (after inflation and spending).

#### Discussion:

Mr Kamp introduced the item, noting that the results of a study completed in the Fall of 2012 determined that the asset mix should be modified. He reported that the Committee agreed to the new asset mix as proposed as it would tend to increase the possibility of increasing the endowment.

He responded to questions and comments from members regarding the following matters: how frequently asset allocations are made; clarity regarding the ability to invest funds for the Academic Supplementary Retirement Fund; and whether it might be appropriate to describe rate of return as related to costs.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Investment Committee, approve the revised University Funds Investment Policy, as set forth in Attachment 1 to the agenda documentation.

CARRIED

- 7. Report of the Learning and Discovery Committee
- 7.1 Proposed Revisions to the UAPPOL Postdoctoral Fellows Policy

Materials before members are contained in the official meeting file.

Presenters: Lorne Babiuk

Purpose of the Proposal: To revise the current UAPPOL Postdoctoral Fellows Policy to reflect current realities specifically related to length of appointment.

### Discussion:

Dr Babiuk presented the item, noting that the University currently has nearly 700 Postdoctoral Fellows. He reported that they perform significant research activity and many are entrepreneurial. The current policy allows appointments of three years with a possible extension to five years, but that this timeline is inadequate in certain circumstances. He reviewed the recommended changes and noted that the proposal has received support throughout its consultation process.

He responded to questions and comments from members regarding the following matters: whether an individual would be eligible for two Postdoctoral Fellowships; inconsistencies across the institution regarding salaries and whether the University's remuneration is too high; why the minimum salary prescribed by the tri-councils is not used as base for these salaries; the expected impact of the revised Policy on the number of Postdoctoral Fellows, the overall cost to the institution, accessibility for potential candidates, and quality; how our numbers compare to those of our peer institutions; how Postdoctoral Fellows will be distributed across the institution; and whether a fixed percentage for top-ups to salaries is in place.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Learning and Discovery Committee, approve the proposed changes to the UAPPOL Postdoctoral Fellows Policy, as set forth in Attachment 1, to take effect July 1, 2013.

CARRIED

### 7.2 Merger of Augustana Faculty's Department of Fine Arts and Department of Humanities

Materials before members are contained in the official meeting file.

Presenters: Martin Ferguson-Pell

*Purpose of the Proposal:* To create administrative efficiencies and reduced expenditures and help facilitate improved faculty communication and new collaborations in teaching and research.

### Discussion:

Dr Ferguson-Pell reported hat this was not a budget-driven proposal but was instead suggested to reduce workload and promote more interaction between students in fine arts and humanities. He noted expected moderate cost savings, and stressed that consultation had been positive.

He responded to questions and comments from members regarding the following matters: whether the merger would result in the loss of one Department Chair; whether similar opportunities exist elsewhere in the institution; a suggestion that such mergers only be considered if they make academic sense, as opposed to being driven by potential cost-savings; and whether consultation with students had been undertaken.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Learning and Discovery Committee and General Faculties Council, approve the proposed merger of Augustana Faculty's Department of Fine Arts and Department of Humanities into a single Department of Fine Arts and Humanities, as submitted by the Dean of Augustana Faculty and as set forth in Attachment 1, to take effect July 1, 2013.

### CARRIED

### 8. <u>Report of the University Relations Committee</u>

#### 8.1 University of Alberta 2012-13 Annual Report for submission to the Government of Alberta

Materials before members are contained in the official meeting file.

#### Presenters: Phyllis Clark

*Purpose of the Proposal:* To comply with Alberta Enterprise and Advanced Education legislation and guidelines.

Reports on the University of Alberta 2012 Comprehensive Institutional Plan by highlighting University accomplishments during the period of April 1, 2012 to March 31, 2013.

#### Discussion:

Ms Clark presented the item, noting the report is an annual requirement from the Government of Alberta. She added that messages from the Board Strategic Planning Retreat would be incorporated into the letter of transmittal. It was noted that some numbers included in the report are from previous years as relevant external data was not available.

She responded to questions and comments from members regarding the following matters: why faculty and staff numbers had declined; concerns regarding executive compensation; whether community and government audiences would understand that Senior Administration are members of the Association of Academic Staff University of Alberta (AASUA) and how that impacts increases to their remuneration; whether the presentation of the Financial Statements is a format mandated by the Government of Alberta; and a request that facts regarding executive compensation be provided to Board Members for the purpose of communicating with various audiences.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board University Relations Committee, approve and adopt the University of Alberta 2012-2013 Annual Report for submission to the Government of Alberta and empower the Associate Vice-President (Audit & Analysis) to make any editorial changes to the Report, as needed, as long as the changes do not have the force of policy.

CARRIED

[Board Secretary's Note: Mr Reuscher and Ms Halford left the meeting at this point.]

- 9. <u>Report of the Board Chair</u>
- 9.1 Board Committee Appointments

Materials before members are contained in the official meeting file.

Presenters: Douglas O. Goss; Marion Haggarty-France

Purpose of the Proposal: To consider the annual appointment roster to the Board Committees.

Discussion:

The Chair presented the item, outlining the changes to membership.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Chair, Mr Douglas Goss, approve the appointments and reappointments to the Board and other Committees as set forth in Attachment 1 to the agenda documentation.

CARRIED

### 9.2 Board of Governors Adoption of Consent Agendas

Materials before members are contained in the official meeting file.

Presenters: Douglas O. Goss

*Purpose of the Proposal:* To consider adopting the Consent Agenda format for all Standing Committees of the Board and for the meetings of the Board of Governors.

*Discussion:* The Chair presented the proposal.

The motion was moved and seconded.

THAT the Board of Governors directs that the format of Agendas of the Board of Governors meetings and Agendas of the Board Standing Committee meetings be revised to include Consent Agendas.

CARRIED

# **INFORMATION REPORTS**

### 10. <u>Report of the Investment Committee</u>

Materials before members are contained in the official meeting file.

Mr Bob Kamp, Chair of the Investment Committee, presented the Committee's Report to the Board of Governors. Mr Kamp reviewed highlights from the report, noting the Endowment Fair Value versus inflation 1992-2013, challenges arising from the Endowment Policy that carry exposure to equities, the return relative the returns realized by peer institutions, the governance structure, and the ongoing impact of the world economic recovery. He responded to questions regarding the number of investment managers, and why value added (exhibit 2) was not higher.

### 11. <u>Report of the Audit Committee</u>

Materials before members are contained in the official meeting file.

Mr Don Matthew, Chair of the Audit Committee, presented the Committee's Report to the Board of Governors.

### 12. <u>Report of the Finance and Property Committee</u>

Materials before members are contained in the official meeting file.

Mr Dick Wilson, Chair of the Finance and Property Committee, presented the Committee's Report to the Board of Governors.

### 13. <u>Report of the Human Resources and Compensation Committee</u>

Materials before members are contained in the official meeting file.

Mr Bob Teskey, Chair of the Human Resources and Compensation Committee, presented the Committee's Report to the Board of Governors.

### 14. <u>Report of the Learning and Discovery Committee</u>

Materials before members are contained in the official meeting file.

Mr Ove Minsos, Chair of the Learning and Discovery Committee, presented the Committee's Report to the Board of Governors.

### 15. <u>Report of the Safety, Health and Environment Committee</u>

Materials before members are contained in the official meeting file.

Mr Jim Hole, Former Chair of the Safety, Health and Environment Committee, presented the Committee's Report to the Board of Governors. Mr Hole highlighted the Ellerslie Site Reclamation Research Initiative.

### 16. Report of the University Relations Committee

Materials before members are contained in the official meeting file.

Ms Agnes Hoveland, Chair of the University Relations Committee, presented the Committee's Report to the Board of Governors.

### **REGULAR REPORTS**

### 17.1 Chancellor's Report (verbal report)

Mr Ralph Young, Chancellor, presented the Report of the Chancellor to the Board of Governors. The Chancellor extended thanks to the Registrar's Office for their contribution to Convocation and highlighted the recent Honorary Doctorate recipients. He described recent community engagement events and acknowledged the important relationship between the Senate and Alumni Affairs in these endeavours. The Chancellor also noted that the Senate would be convening a Task Force on Community Connections.

### 17.2 Alumni Association

Materials before members are contained in the official meeting file.

Messrs Fleming and Hole presented the Alumni Association Report to the Board of Governors. Mr Hole noted that Ms Halford would be a strong Board member. Mr Fleming drew members attention to the new format of the Alumni Report and highlighted events taking place in July 2013.

### 17.3 Students' Union

Materials before members are contained in the official meeting file.

Mr Petros Kusmu, President, Students' Union, presented the Students' Union Report to the Board of Governors. He highlighted the new Students' Union Executive members, external advocacy activities, renovations to the Students' Union Building, and the status of Fall Reading Week.

### 17.4 Graduate Students' Association

Materials before members are contained in the official meeting file.

Mr Brent Epperson, President, Graduate Students' Association, presented the Graduate Students' Association Report to the Board of Governors. He noted the GSA's support of the Fall Reading Week. He stressed the importance of broad consultation with graduate students regarding the issues of fees and the priorities of graduate students that took place prior to meetings with the President and the Government of Alberta.

### 17.5 Association of Academic Staff of the University of Alberta

Materials before members are contained in the official meeting file.

Mr Wayne Renke, AASUA Representative, presented the AASUA Report to the Board of Governors. He noted that the Association had disclosed the results of the vote regarding the Universities Academic Pension Plan. He responded to questions regarding gender and diversity gaps and the potential implications related to wage inequities.

#### 17.6 Non-Academic Staff Association

Materials before members are contained in the official meeting file.

Mr Christopher Pu, NASA Representative, presented the NASA Report to the Board of Governors. He highlighted the results of the recent election of Executives, NASA's financial statements, and the number of position disruptions since March.

### 17.7 General Faculties Council

Materials before members are contained in the official meeting file.

Dr Miodrag (Mike) Belosevic, GFC Representative, presented the GFC Report to the Board of Governors. He noted that the President had launched a Task Force regarding General Faculties Council, outlining the membership of the Task Force/

### 18. Board Chair and Board Member Activity Report

Materials before members are contained in the official meeting file.

Mr Douglas Goss, Chair, Board of Governors, presented the Board Chair and Board Member Activity Report.

### 19. Other Business

The Chair thanked the public members of the Board who attended Convocation Ceremonies as representatives of the Board of Governors.

### **CLOSING SESSION**

20. Conclusion of Open Session

The Chair concluded the Open Session at 12:15 p.m.

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