



## TERMS OF REFERENCE

### Purpose

The purpose of the Steering Committee is to provide overall guidance to and oversight of the process to develop the University Strategic Plan (USP) and to present a draft Strategic Plan to President Flanagan for submission to General Faculties Council (GFC) and the Board of Governors.

### Membership

- Chair: Verna Yiu, Interim Provost and Vice-President (Academic)
- Membership:
  - Aminah Robinson Fayek, Vice-President (Research & Innovation)
  - Todd Gilchrist, Vice-President (University Services & Finance)
  - Joe Doucet, Interim College Dean, College of Social Sciences and Humanities
  - Matina Kalcounis-Rueppell, Interim College Dean, College of Natural and Applied Sciences
  - Greta Cummings, Interim College Dean, College of Health Sciences
  - Demetres Tryphonopolous, Dean, Augustana Campus
  - Christian Fotang, Vice-President (External), Students Union Undergraduate Student
  - Janmejay Rao, Vice-President (External), Graduate Students Association
  - Jillian Pratt, President, Non-Academic Staff Association
  - Cen Huang, Vice-Provost and Associate Vice-President (International)
  - Heather Bruce, Professor, Department of Agricultural, Food & Nutrition Science and AASUA representative to the Board of Governors
  - Sara Dorow, Professor, Department of Sociology
  - Jessica Kolopenuk, Assistant Professor, Faculty of Native Studies
  - Andy Knight, Professor, Department of Political Science
  - Valentina Kozlova, Teaching Professor, Department of Economics
  - Hanne Ostergaard, Professor, Department of Medical Microbiology & Immunology
  - Hongbo Zeng, Professor, Department of Chemical and Materials Engineering
  - Wayne Clark, Executive Director, Indigenous Health Initiatives, Faculty of Medicine and Dentistry

### Commitments

The Steering Committee is guided in its work by the university's commitments to Indigeneity and reconciliation, and to equity, diversity, and inclusivity. The Committee's work processes and approach to community engagement will be informed by the principles articulated in *Braiding Past, Present and Future: University of Alberta Indigenous Strategic Plan* and the *Strategic Plan for Equity, Diversity and Inclusivity*.



## **Responsibilities**

- To advise on and participate in the internal consultation process, including approving consultation questions and discussion guides, and facilitating consultation sessions
- To advise on the external consultation process, including approving consultation questions and discussion guides
- To review and advise on consultation input, including approving the “What we heard” document summarizing the results of the consultation to the university community
- To participate in working groups as needed to develop specific themes
- To review and accept the draft strategic plan and present it to President Flanagan for submission to GFC and the Board of Governors

## **Meetings**

The Steering Committee is expected to meet five times:

- October 19, 2022, 3:30-5:00 pm
- October 26, 2022, 4:00-5:30 pm
- Week of January 9, 2023
- Week of February 14, 2023
- Week of March 21, 2023