



Board of Governors
Open Session Minutes

Friday, June 18, 2021
By phone / video
8:00 AM - 12:00 PM

ATTENDEES:

Voting Members:

Kate Chisholm	Appointed Chair, General Public
Guy Bridgeman	Appointed Vice-Chair, General Public
Zarina Bhambhani	Appointed Member, Additional Member
Charlene Butler	Appointed Member, General Public
Daniel Eggert	Appointed Member, General Public
Anas Fassih	Appointed Member, President, Graduate Students' Association
Bill Flanagan	Appointed Member, President and Vice-Chancellor, University of Alberta
Peggy Garritty	Appointed Member, Chancellor
Mona Hale	Appointed Member, General Public
David Konrad	Appointed Member, Undergraduate Board of Governors Representative
Rowan Ley	Appointed Member, President, Students' Union
Janice MacKinnon	Appointed Member, General Public
Sett Policicchio	Appointed Member, General Public
Thomas (Tom) Ross	Appointed Member, General Public
Rakesh Saraf	Appointed Member, General Public
Andrei Tabirca	Appointed Member, Non-Academic Staff Representative (NASA Appointee)
Robert Ryan Thompson	Appointed Member, University of Alberta Alumni Association Representative
Dilini Vethanayagam	Appointed Member, Academic Staff Representative (GFC Appointee)
Paul Whittaker	Appointed Member, General Public
Donna Wilson	Appointed Member, Academic Staff Representative (AASUA Appointee)
Lillian Zenari	Appointed Member, Additional Member

Non-Voting Officials Appointed by the President:

Steven Dew	Provost and Vice-President (Academic)
Walter Dixon	Interim Vice-President (Research and Innovation)
Todd Gilchrist	Vice-President (University Services and Finance)
Brad Hamdon	General Counsel and University Secretary
Andrew Sharman	Vice-President (Facilities and Operations)
Catherine Swindlehurst	Chief Strategy Officer (President's Office)
Juli Zinken	Board Secretary and Manager of Board Services (University Governance)

Regrets:

Ayaz Bhanji	Appointed Member, University of Alberta Alumni Association Representative
Elan MacDonald	Vice-President (External Relations)
Margot Ross-Graham	Appointed Member, University of Alberta Senate Representative

Presenter(s):

Derek Brodersen	Member, Board of Governors
Ron Ritter	Director, Investments and Treasury

Staff:

Erin Plume, Assistant Board Secretary (University Governance)

The Chair called the meeting to order at 8:00 a.m.

IN CAMERA SESSION OF VOTING MEMBERS ONLY

Members met *in camera* at the start of the meeting

OPENING SESSION

1. Chair's Session

Presenter(s): Kate Chisholm

The Chair welcomed members and guests, and reminded all in attendance that the open session of the meeting was being webcast to observers.

She acknowledged the recent news of the remains of 215 children found at the site of the former Kamloops Indian Residential School, noted National Indigenous People's Day on June 21, and asked Board members to reflect on historical and current relations among Indigenous and non-Indigenous peoples in Canada and what this means for reconciliation, individually, and as a collective.

The Chair read the following territorial acknowledgement:

The University of Alberta resides on Treaty 6 territory and the homeland of the Métis. This territory is a traditional gathering place for diverse Indigenous peoples whose histories, languages and cultures continue to influence and enrich our community. To acknowledge the territory is to recognize the longer history of these lands.

1a. Call to Order and Confirmation of Quorum

Presenter(s): Kate Chisholm

The Chair called the open session to order and the Board Secretary confirmed that the attendance constituted quorum.

1b. Approval of Open Session Agenda

Materials before members are contained in the official meeting file.

Presenter(s): Kate Chisholm

The motion was moved and seconded.

THAT the Board of Governors approve the Open Session agenda, as presented.

CARRIED

1c. Conflict of Interest - Opportunity for Declaration

Presenter(s): Kate Chisholm

The Chair invited members to declare any conflicts of interest related to the Open Session Agenda. No conflicts were declared.

1d. Chair's Remarks

Presenter(s): Kate Chisholm

The Chair welcomed Aminah Robinson Fayek, incoming Vice-President (Research and Innovation), who was observing the meeting, and thanked Walter Dixon for his outstanding leadership of the research portfolio over the past year.

The Chair then reminded the Board of the upcoming virtual convocation ceremonies and encouraged members to celebrate with the university community. The Chancellor highlighted the 2021 Honorary Degree recipients and invited members to watch their speeches on the university website in the week leading up to the ceremonies.

2. Report of the President

2a. College Update

2b. COVID-19 Update

2c. Emergency Governance Protocols Decision Tracker

Materials before members are contained in the official meeting file.

Presenter(s): Bill Flanagan

Purpose of the Proposal: For information / discussion.

Discussion:

In addition to his written report, President Flanagan provided verbal remarks on the forthcoming launch of the colleges on July 1, including: the recently released College Operating Model; communications with the campus community; and plans for the college strategic planning process, noting that the College Strategic Plans would come forward for Board consideration in December 2021.

At the President's invitation, Andrew Sharman provided a COVID-19 update, informing members that staff would begin a phased return in August and that his team had developed return-to-campus guidelines for the Alberta post-secondary sector, which were awaiting government sign-off.

Mr Sharman responded to questions from the Board regarding: the university's plans for building ventilation; whether the university was considering mental health and wellness and academic supports for students as part of the return-to-campus plan; whether meetings would remain online or return to in-person; plans to support international students and remote learning; and supports for professors returning to campus.

The Chair thanked Mr Sharman and the university's public health response team for their efforts to keep university employees and students safe.

CONSENT AGENDA

3. Motion to Approve the Consent Agenda

Materials before members are contained in the official meeting file.

Presenter(s): Kate Chisholm

3a. Approval of the Open Session Minutes of May 14, 2021

3b. Approval of the Open Session Minutes of May 31, 2021

Report of the Finance and Property Committee

- 3c. University of Alberta 2022-2023 Tuition for Incoming International Students
- 3d. Proposed Tuition Adjustment to Domestic Rates for 2021/22 - Master of Science in Internetworking, and the Master of Science with Specialization in Multimedia
- 3e. University of Alberta 2021-2022 Tuition Fee Proposal: New Kinesiology, Sport, and Recreation Programs
- 3f. Land Dispositions:
- Long-Term Lease (Utility Right-of-Way) - Mattheis Ranch
 - Right-of-Way - University of Alberta Mattheis Ranch
 - Long-Term Lease (Utility Right-of-Way) - University of Alberta Botanic Garden
- Report of the Reputation and Public Affairs Committee*
- 3g. University of Alberta Annual Report to the Government of Alberta

The motion was moved and seconded.

THAT the Board of Governors approve the Open Session Consent Agenda.

CARRIED

ACTION ITEMS

Report of the Finance and Property and Learning, Research and Student Experience Committees

Presenter(s): Charlene Butler; Daniel Eggert

4. Metrics Associated with Academic Restructuring (UAT/College Metrics)

Materials before members are contained in the official meeting file.

Presenter(s): Steven Dew; Todd Gilchrist

Purpose of the Proposal: The proposal is before the Board to consider a set of metrics to measure the success of the Colleges and academic restructuring.

Discussion:

Ms Butler and Mr Eggert introduced the item, and reviewed consideration of the metrics by the Board Finance and Property Committee and the Board Learning, Research, and Student Experience Committee. Dr Dew reminded members that the metrics had been recommended by General Faculties Council at its June 7, 2021 meeting.

The Board engaged in a discussion of the metrics, including: the generality of the interdisciplinarity metric; concern that the quality of shared services metric required further work and should be aligned with the college strategic plans; consideration of how individuals would be evaluated within the portfolios; and the importance of comprehensive campus consultation and community engagement.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Finance and Property Committee, the Board Learning, Research and Student Experience Committee, and General Faculties Council, approve the proposed metrics associated with academic restructuring, as set forth in Attachment 1.

CARRIED

Opposed: Andrei Tabirca

Report of the Governance Committee

Presenter(s): Guy Bridgeman

5. Board of Governors Bylaws

Materials before members are contained in the official meeting file.

Presenter(s): Brad Hamdon; Juli Zinken

Purpose of the Proposal: To seek Board of Governors' approval of Board Bylaws to guide its work.

Discussion:

Dr Bridgeman introduced the item, noting the extensive consultation that had occurred, that the material before members highlighted changes made since the Board last reviewed the draft bylaws on May 14, 2021, and that the bylaws would guide the Board's work once they took effect on September 15, 2021.

The Board Chair responded to a question from a Board member regarding the possibility of adding professors as ex officio members on standing committees.

The motion was moved and seconded.

THAT the Board of Governors, on the recommendation of the Board Governance Committee, approve and confirm the Board Bylaws as set forth in Attachment 1 as the bylaws of the Board of Governors, and rescind the "University of Alberta Standing and other Committees of the Board of Governors General Terms of Reference" as set forth in Attachment 2, all to take effect September 15, 2021.

CARRIED

DISCUSSION ITEMS

Report of the Investment Committee

Presenter(s): Derek Brodersen

6. Investment Committee Annual Report

Materials before members are contained in the official meeting file.

Presenter(s): Derek Brodersen; Ron Ritter

Purpose of the Proposal: For information / discussion.

Discussion:

Messrs Brodersen and Ritter reviewed the Board Investment Committee's annual report to the Board, providing an overview of the endowed and non-endowed asset performance over the past year. Mr Brodersen briefed the Board on the committee's plans for 2021-22, including enhanced risk monitoring and reporting, and thanked committee members, administration, and staff for their excellent work over the past year.

Mr Brodersen responded to questions from the Board regarding: potential risks and opportunities related to the economy and inflation, and whether deconsolidation would have an impact on the university's investments.

INFORMATION ITEMS

Materials before members are contained in the official meeting file.

There were no requests from members to discuss the information items listed below.

Information Reports

7. Action Arising from Previous Meetings
8. Report of the Audit and Risk Committee
9. Report of the Finance and Property Committee
 - Integrated Asset Management Strategy Dashboard
10. Report of the Governance Committee
11. Report of the Human Resources and Compensation Committee
12. Report of the Investment Committee
13. Report of the Learning, Research, and Student Experience Committee
14. Report of the Reputation and Public Affairs Committee

Regular Reports

15. Chancellor's Report
16. Alumni Association
17. Students' Union
18. Graduate Students' Association
19. Association of Academic Staff
20. Non-Academic Staff Association
21. General Faculties Council
22. Board Chair Report

CLOSING SESSION

23. Adjournment

The Chair adjourned the Open Session at 9:10 a.m.